# WE PRACTICE SUSTAINABLE FORESTRY ANNUAL REPORT 2015



TIMBERWELL BERHAD

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# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** THAT the 20th Annual General Meeting of Timberwell Berhad ("Company") will be held at Nipah Room, 2nd Floor, Sabah Oriental Hotel, Jalan Kemajuan, Karamunsing, 88000 Kota Kinabalu, Sabah on Tuesday, 17th day of May 2016 at 2.00 p.m., for the following purposes:

### AGENDA

### AS ORDINARY BUSINESS

1.	To receive the Audited Financial Statements of the Company for the financial year ended 31 December 2015 together with the Reports of the Directors and Auditors thereon.	Please refer to explanatory Note 1
2.	To approve the payment of Directors' fees amounting to RM120,000.00 for the financial year ended 31 December 2015.	RESOLUTION 1
3.	To re-elect Dato' Seri Abdul Azim Bin Mohd Zabidi who retires in accordance with Article 94 of the Company's Articles of Association.	<b>RESOLUTION 2</b>
4.	To re-elect Mr Melton Martin who retires in accordance with Article 101(1) of the Company's Articles of Association.	<b>RESOLUTION 3</b>
5.	To consider and if thought fit, to pass the following Ordinary Resolutions:	
	(a) "THAT pursuant to Section 129(6) of the Companies Act, 1965, Datuk Yap Pak Leong be and is hereby re-appointed as a Director of the Company to hold office until the next Annual General Meeting of the Company."	RESOLUTION 4
	(b) "THAT pursuant to Section 129(6) of the Companies Act, 1965, Datuk Alladin Bin Mohd Hashim be and is hereby re-appointed as a Director of the Company to hold office until the next Annual General Meeting of the Company."	RESOLUTION 5
6.	To re-appoint Messrs. Crowe Horwath (AF 1018) as Auditors of the Company for the financial year ending 31 December 2016 and to authorise the Directors to fix their remuneration.	RESOLUTION 6

### **AS SPECIAL BUSINESS**

To consider and, if thought fit, to pass the following ordinary resolutions:-

### 7. Ordinary Resolution

### **RESOLUTION 7**

### - Authority to issue shares pursuant to Section 132D of the Companies Act, 1965

"THAT subject always to the Companies Act, 1965, Articles of Association of the Company and approvals from Bursa Malaysia Securities Berhad and any other governmental/ regulatory bodies, where such approval is necessary, authority be and is hereby given to the Directors pursuant to Section 132D of the Companies Act, 1965 to issue not more than ten percent (10%) of the issued capital of the Company at any time upon any such terms and conditions and for such purposes as the Directors may in their absolute discretion deem fit or in pursuance of offers, agreements or options to be made or granted by the Directors while this approval is in force until the conclusion of the next Annual General Meeting of the Company and that the Directors be and are hereby further authorised to make or grant offers, agreements or options which would or might require shares to be issued after the expiration of the approval hereof."

### **NOTICE OF ANNUAL GENERAL MEETING**

### 8. Ordinary Resolution

### - Continuing in Office as Independent Non-Executive Director

- (a) "THAT subject to the passing of Resolution 2, authority be and is hereby given to Dato' Seri Abdul Azim Bin Mohd Zabidi, who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as Independent Non-Executive Director of the Company."
- (b) "THAT subject to the passing of Resolution 4, authority be and is hereby given to Datuk Yap Pak Leong, who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as Independent Non-Executive Director of the Company."
- (c) "THAT subject to the passing of Resolution 5, authority be and is hereby given to Datuk Alladin Bin Mohd Hashim, who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as Independent Non-Executive Director of the Company."
- (d) "THAT authority be and is hereby given to Mr Sui Diong Hoe, who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as Independent Non-Executive Director of the Company."
- 9. To transact any other ordinary business of the Company for which due notice shall have been given.

### BY ORDER OF THE BOARD

LIM LEE KUAN (MAICSA 7017753) SOO SHIOW FANG (MAICSA 7044946) Company Secretaries

Kota Kinabalu 25th day of April 2016

### NOTES:

- 1. Every member entitled to attend and vote at the meeting is entitled to appoint a proxy/proxies to attend and vote for him/her but his attendance shall automatically revoke the proxy's authority. A proxy may but need not be a member of the Company, if the proxy is not a member, the proxy need not be an advocate, an approved company auditor or a person approved by the Registrar of Companies.
- To be valid, this form duly completed must be deposited at the registered office of the Company at Lot 8 & 9, Block A, 2nd Floor, Damai Point Commercial Centre, Off Jalan Damai, Luyang, 88300 Kota Kinabalu, Sabah not less than forty-eight (48) hours before the time appointed for holding the meeting or adjournment thereof.
- 3. A member shall be entitled to appoint more than one (1) proxy to attend, vote and speak at the same meeting. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/ she specifies the proportion of his/her holdings to be represented by each proxy.
- 4. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

### NOTICE OF ANNUAL GENERAL MEETING

- 5. The instrument appointing a proxy shall be in writing executed by or on behalf of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under the corporation's seal or under the hand of an officer or attorney duly authorised.
- 6. Date of Record of Depositors for the purpose of determining Members' entitlement to attend, vote and speak at the Annual General Meeting is on 9 May 2016.
- 7. Explanatory Notes on Ordinary and Special Business:

### (a) Audited Financial Statements for the financial ended 31 December 2015

This Agenda item is meant for discussion only, as the provision of Section 169(1) of the Companies Act, 1965 does not require a formal approval of the shareholders for the Audited Financial Statements. Hence this Agenda item is not put forward for voting.

### (b) Authority to issue shares pursuant to Section 132D of the Companies Act, 1965 (Resolution 7)

The proposed Ordinary Resolution 7, if passed, will give flexibility to the Directors of the Company to issue shares up to a maximum of ten per centum (10%) of the issued share capital of the Company at the time of such issuance of shares and for such purposes as they consider would be in the best interest of the Company without having to convene separate general meetings. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.

This is the renewal of the mandate obtained from the shareholders at the last Annual General Meeting ("the Previous Mandate"). The Previous Mandate was not utilised and no proceeds were raised.

The purpose of this general mandate sought will provide flexibility to the Company for any possible fund raising activities but not limited for further placement of shares for purpose of funding current and/or future investment projects, working capital, repayment of borrowings and/or acquisitions.

### (c) Continuing in Office as Independent Non-Executive Director (Resolutions 8, 9, 10 and 11)

The Nomination Committee has assessed the independence of Dato' Seri Abdul Azim Bin Mohd Zabidi, Datuk Yap Pak Leong, Datuk Alladin Bin Mohd Hashim and Mr Sui Diong Hoe, who have served as the Independent Non-Executive Directors of the Company for a cumulative term of more than nine (9) years, and has recommended them to continue to act as the Independent Non-Executive Directors of the Company based on the following justifications:-

- i. fulfilled the criteria under the definition of Independent Director as stated in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, and thus, would be able to function as a check and balance, bring an element of objectivity to the Board;
- ii. have vast experience in the industry that could be shared with the Board but independent judgement to better manage and run the Company;
- iii. familiar with the Company's business operations and the timber industry as they have served the Company for more than nine (9) years;
- iv. have devoted sufficient time and attention to discharge the professional obligations for informed and balanced decision making; and
- v. have exercised due care during their tenure as an Independent Non-Executive Directors of the Company and carried out their professional duties in the interest of the Company and shareholders.

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# **CORPORATE INFORMATION**

### **BOARD OF DIRECTORS**

Y. Bhg. Dato' Seri Abdul Azim Bin Mohd Zabidi - Chairman (Independent Non-Executive Director)

**Datuk Alladin Bin Mohd Hashim** (Independent Non-Executive Director)

**Datuk Yap Pak Leong** (Senior Independent Non-Executive Director)

**Sui Diong Hoe** (Independent Non-Executive Director)

Agnes Soei-Tin Lamey (Non-Independent Non-Executive Director)

Melton Martin (Independent Non-Executive Director)

**Yap Fook Fung** (Alternate Director to Datuk Yap Pak Leong)

### AUDIT COMMITTEE

**Sui Diong Hoe - Chairman** Datuk Yap Pak Leong Datuk Alladin Bin Mohd Hashim

### NOMINATION AND REMUNERATION COMMITTEES

Datuk Yap Pak Leong - Chairman Datuk Alladin Bin Mohd Hashim Agnes Soei-Tin Lamey

### INVESTMENT COMMITTEE

**Datuk Yap Pak Leong - Chairman** Sui Diong Hoe Datuk Pau Chiong Ung

### BUSINESS RISK ASSESSMENT MANAGEMENT COMMITTEE

**Datuk Yap Pak Leong - Chairman** Agnes Soei-Tin Lamey Datuk Pau Chiong Ung

### **EXECUTIVE COMMITTEE**

**Datuk Yap Pak Leong - Chairman** Agnes Soei-Tin Lamey Datuk Pau Chiong Ung

### CHIEF EXECUTIVE OFFICER

Datuk Pau Chiong Ung

### CORPORATE OFFICE

2nd Floor, Wisma BSN Sabah Jalan Kemajuan, Karamunsing 88000 Kota Kinabalu, Sabah Tel : 088-214222 / 222190 Fax : 088-222727 / 235907 Email : enquiry@timwell.com.my Website : www.timwell.com.my

### **COMPANY SECRETARIES**

Lim Lee Kuan (MAICSA 7017753) Soo Shiow Fang (MAICSA 7044946)

### **REGISTERED OFFICE**

Lot 8 & 9, Block A, 2nd Floor Damai Point Commercial Centre Off Jalan Damai, Luyang 88300 Kota Kinabalu, Sabah Tel : 088 - 262867 Fax : 088 - 316193

### SHARE REGISTRAR

### Securities Services

(Holdings) Sdn. Bhd. Level 7, Menara Milenium Jalan Damanlela Pusat Bandar Damansara Damansara Heights 50490 Kuala Lumpur Tel : 03 - 2084 9000 Fax : 03 - 2094 9940, 2095 0292

### AUDITORS

### **Messrs Crowe Horwath**

Chartered Accountants Damai Plaza 3, 3rd Floor Jalan Damai P.O. Box 11003 88811 Kota Kinabalu, Sabah Tel : 088-233 733 (Main) Fax : 088-238 955

### PRINCIPAL BANKERS

Affin Bank Berhad HSBC Bank Malaysia Berhad Public Bank Berhad

### STOCK EXCHANGE LISTING

### Main Market of the Bursa Malaysia Securities Berhad

Sector : Industrial Products Stock Code: TIMWELL Stock No. : 7854

## VISION AND MISSION STATEMENT & CORE VALUE

### VISION STATEMENT

To be a regionally respected player in forest resource management and development based in East Malaysia.

### MISSION STATEMENT

To manage the natural forest under licence as renewable resource in economically viable, environmentally friendly and socially responsible manner to ensure sustainability.

### CORE VALUES

Stakeholder Satisfaction A commitment to meet and surpass our stakeholder expectations

Leadership by Example A commitment to set standards and lead by example

Integrity and Transparency A commitment to be ethical, sincere, and open in our dealing.

**Profit with Honour** A commitment to pursue profit by building long term values.

**Fairness** A commitment to be objective and responsible, thereby promoting trust and respect.

> **Pursuit of Excellence** A commitment to strive for the best in everything we do.



# **BUSINESS PROFILE**

**TIMBERWELL BERHAD** was incorporated as public company in Malaysia under the Companies Act, 1965 on 13 May 1996. The Company was subsequently listed on the then Second Board of Bursa Malaysia Securities Berhad on 16 May 1997, where it offered for sale of 6,000,000 Ordinary Shares of RM1.00 each.

The Company is a licence-holder of the Sustainable Forest Management Licence Agreement 06/97 ("SFMLA") granted by the State Government of Sabah covering an area of 71,293 hectares of natural forest in the Lingkabau Forest Reserve, Forest District of Kota Marudu, Sabah. Under the agreement, the Company has been granted the permission to plant, rehabilitate and harvest timber logs within the license area of 100 years commencing on 10 September 1997.

The Group operates under the following business units:-

### **Forestry Division**

Overseeing the timber harvesting and forest regeneration activities of the Group in compliance with the Annual Work Plan approved by the Sabah Forestry Department. With strict adherence to the principles of sustainable forest management, the Group abides to the practice of comprehensive harvesting plans, compliance with harvesting standards and application of internationally recognized Reduced Impact Logging technique.

The harvested timbers are supplied to our wood manufacturing arm, other local millers and exported to countries in the Asia Region.

### **Plantation Division**

The Plantation activity currently undertaken by the Group is the cultivation of industrial trees of approved species to sustain long-term commercial value of the forest. Under the SFMLA, the Group has committed industrial tree plantation covering a total forest area of 15,156 hectares within the Lingkabau Forest Reserve. The indigenous industrial tree plantation species being cultivated includes Laran (Neolamarckia Cadamba), Binuang (Octemeles Sumatrana), Jelutung (Dyera Costulata) and rubber tree. The Company has recently updated the Plantation Development Plan with the inclusion of Mahogany and Eucalyptus as targeted species.

### **Trading and Services Division**

The activities include timber marketing, trading and the provision of chartered barging services within the Group.

### **Property Division**

The Property division involves in management and investment and holding of the Group's properties.

## **CORPORATE STRUCTURE**

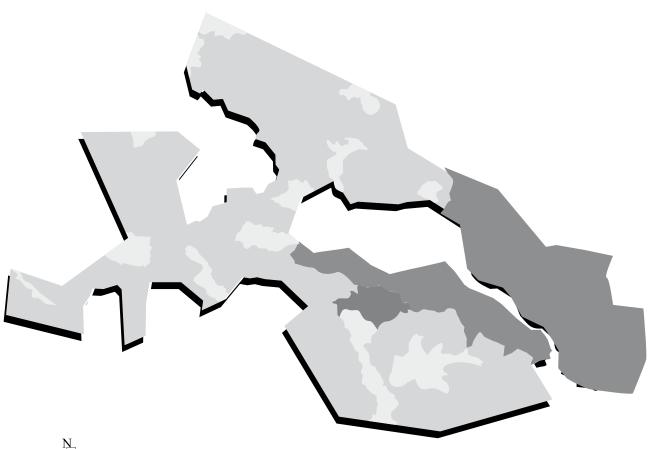


## Lingkabau Forest Reserve



## **LOCATION MAP**

## LINGKABAU FOREST RESERVE





Scale 1:150,000



- Conservation Forest
- Community Forest
  - Natural Forest Management ( NFM )
- Industrial Tree Plantation ( ITP )

# **DIRECTORS' PROFILE**

Y. BHG. DATO' SERI ABDUL AZIM BIN MOHD ZABIDI Chairman/Independent Non-Executive Director

Aged 56, Malaysian

Y. Bhg. Dato' Seri Abdul Azim Bin Mohd Zabidi was appointed as Director of the Company on 30 December 2005 and subsequently Chairman of the Board on 28 August 2006.

Y. Bhg. Dato' Seri is a Fellow of the Institute of Chartered Secretaries and Administrators, United Kingdom and holds a Master of Arts in Business Law from London Metropolitan University, United Kingdom. He was appointed Chairman of Bank Simpanan Nasional from July 1999 until June 2009. In 2000, he was appointed President (Asia Pacific) for the World Savings Banks Institute ("WSBI") and in 2003, he was elevated to its Board of Directors. Y. Bhg. Dato' Seri was elected as Vice President and Treasurer of WSBI from September 2006 until April 2009. Y. Bhg. Dato' Seri was a member of the National Economic Consultative Council II. He was also Deputy Chairman of the Board of Advisors of the Malaysian Central Depository. He was elected as the President of the Federation of Malaysian Unit Trust Managers in 1998 until 2003. He was a member of the Steering Committee of the International Investment Funds Association ("IIFA") from May 2000 until October 2008. In October 2007, he was appointed member of the Board of Directors of IIFA, a post he held until 2008. Y. Bhg. Dato' Seri Abdul Azim was selected by the Securities Commission to be a member of its Capital Market Advisory Council.

He also sits on the Board of XOX Berhad, Wang-Zheng Berhad, Anzo Holdings Berhad, Asia Bioenergy Technologies Berhad and several private limited companies. He resigned from Bank Simpanan Nasional and Permodalan BSN Berhad on 30 June 2009.

He does not have interest in the securities of the Company and its subsidiaries. He does not have any family relationship with any other director and/or major shareholders of the Company and has no conflict of interest with the Company. He has no conviction of offences within the past ten (10) years.

Details of number of board meetings attended by him during the financial year are set out in page 26 of this Annual Report.

DATUK ALLADIN BIN MOHD HASHIM<br/>Senior Independent<br/>Non-Executive Director<br/>Aged 77, MalaysianDatuk Alladin Bin Mohd Hashim was appointed a Director of Timberwell<br/>Berhad on 14 March 1997. He is a member of the Audit Committee and<br/>the Nomination and Remuneration Committee. Datuk Alladin graduated<br/>with a Bachelor Degree in Agricultural Science from the University of<br/>Malaya in 1964 and a Master of Science (Agricultural Economics) from<br/>the University of Massachusetts, USA in 1967. He attended the executive<br/>development programme of the Harvard Business School. Datuk Alladin<br/>served various positions in the Federal Land Development Authority<br/>(FELDA) from 1964 to 1989. He was the Director-General from 1979 to 1989.<br/>He was the Chairman of the Malaysian Rubber Board from 1998 to 2001.<br/>He is a Fellow of the Academy of Sciences Malaysia.

He does not hold any directorship in any other public company.

He does not have interest in the securities of the Company and its subsidiaries. He does not have any family relationship with any other director and/or major shareholders of the Company and has no conflict of interest with the Company. He has no conviction of offences within the past ten (10) years.

Details of number of board meetings attended by him during the financial year are set out in page 26 of this Annual Report.

### **DIRECTORS' PROFILE**

#### DATUK YAP PAK LEONG

Independent Non-Executive Director Aged 81, Malaysian

**SUI DIONG HOE** 

Independent Non-Executive Director Aged 60, Malaysian

### AGNES SOEI-TIN LAMEY

Non-Independent Non-Executive Director Aged 62, British Datuk Yap Pak Leong was appointed to the Board of Directors of Timberwell Berhad on 27 September 2004. He is the Chairman of the Investment Committee and the Nomination and Remuneration Committees, He is also a member of the Executive Committee and the Audit Committee. Datuk Yap is a Chartered Accountant by profession and holds a Bachelor of Economics University Degree. He worked as State Minister in the Ministry of Manpower & Environmental Development of Sabah from 1976 to 1979 and Ministry of Local Government & Housing of Sabah from 1977 to 1982. He is presently the principal of P.L. Yap & Co. Chartered Accountants since 1962 and the Chairman of Sandakan Turf Club since 1984. He does not holds any directorship in any other public companies.

He does not have any family relationship with any other director and/or major shareholders of the Company and has no conflict of interest with the Company. He has no conviction of offences within the past ten (10) years.

Details of number of board meetings attended by him during the financial year are set out in page 26 of this Annual Report.

Sui Diong Hoe was appointed to the Board of Directors of Timberwell Berhad on 30 June 2005. He is the Chairman of the Audit Committee and a member of the Investment Committee. He is a fellow member of the Association of Chartered Certified Accountant, United Kingdom and member of the Malaysian Institute of Accountants. He does not hold any directorship in any other public companies. He sits on the board of several private companies involving in investment and consultancy services.

He does not have any family relationship with any other director and/or major shareholders of the Company and has no conflict of interest with the Company. He has no conviction of offences within the past ten (10) years.

Details of number of board meetings attended by him during the financial year are set out in page 26 of this Annual Report.

Agnes Soei-Tin Lamey (who is previously known as Lam Soei Tin @ Agnes Lam) was appointed as Director of the Company on 13 August 2007. She is a member of the Executive Committee and the Nomination and Remuneration Committees. She has ten (10) years working experiences in Chartered Accountant firm in United Kingdom. Since coming to Malaysia in 1990, she has been involved in Sinar Pembangunan Sdn. Bhd., a family owned property development company in Sabah. She is currently a director of various private companies involving in oil palm plantations, and properties development business. She has extensive experience on the financial management of companies both in United Kingdom and Malaysia. She does not hold any directorship in any other public companies.

She is a daughter to Tan Tjeng Hok @ Lam Hak Ming, the substantial shareholders of Timberwell Berhad. She has no conflict of interest with the Company. She has no conviction of offences within the past ten (10) years.

Details of number of board meetings attended by her during the financial year are out in page 26 of this Annual Report.

### **DIRECTORS' PROFILE**

### **MELTON MARTIN (S.K)**

Independent Non-Executive Director Aged 35, Malaysian

### YAP FOOK FUNG

Alternate Director to Datuk Yap Pak Leong Aged 47, Malaysian Melton Martin was appointed a Director of Timberwell Berhad on 1 January 2016.

Melton Martin graduated with Diploma in Regional and Town Planning from University Technology Malaysia. He is a member of United Pasokmomogun Kadazandusun Organisation ("UPKO") and he helps in several posts in Youth Movement, Non-profit Organisations ("NGOs") and UPKO ranging from district to National level.

He started his career as a courier agent for ABX Express (M) Sdn. Bhd. ("ABX") and he also worked as a Station Manager for Operation and Business side of ABX in Telupid and Tongod area since 2003. He represents YB Datuk Seri Dr. Ronald Kiandee, Member of Parliament of Beluran who is also the Deputy Speaker of Dewan Rakyat ("Parliament of Malaysia") as the Communication Officer in the district of Telupid.

He does not hold any directorship in any other public company.

He does not have any family relationship with any other directors and/or major shareholders of the Company and has no conflict of interest with the Company. He has no conviction of offences within the past ten (10) years.

Yap Fook Fung was appointed as Alternate Director to Datuk Yap Pak Leong on 1 January 2016.

She graduated with a Bachelor of Economics from Monash University, Melbourne, Australia in year 1993. She had been involved in Project Management of Jockey Lodge Hotel (Sandakan) on Construction and Furnishings in years 1995 and 1996. She also has vast experience in the tourism industry and she was the General Manager of Excel Dive & Tours (Borneo) Sdn. Bhd. for the period from 2000 to 2003 and 2008 to 2011. She managed the operations of inbound and outbound tour packages, as well as the development of websites and online booking system for the company.

She is currently the Senior Accountant for Sri Luasong Sdn. Bhd. and sits on the board of several private companies involved in oil palm plantation, tree planting and property investment. She does not hold any directorship in any other public company.

She is a daughter to Datuk Yap Pak Leong, the Senior Independent Non-Executive Director. She has no conflict of interest with the Company. She has no conviction of offences within the past ten (10) years.

# **CHIEF EXECUTIVE OFFICER'S PROFILE**

### DATUK PAU CHIONG UNG

Aged 63, Malaysian

Datuk Pau Chiong Ung was appointed as Chief Executive Officer of the Company on 23 May 2006. He is a member of both the Executive and Investment Committee. Datuk Pau holds a technical certificate of wood working, Japan. Datuk Pau has been engaged in timber and shipping industries for the last 25 years. In his working experience, he has served as shipping manager, general manager and managing director of a number of timber extraction and export companies. He is currently a director of several private companies involving in timber extraction, wood manufacturing and shipping. He was recently appointed as Independent Director of Harbour Link Group Bhd.

His interest in the securities of the Company and it subsidiary as at 31 March 2016 are as follows:

### **Timberwell Berhad**

	Direct	%	Indirect	%
Ordinary Shares	800,000	0.90	-	-

### Timberwell Plywood Sdn. Bhd.

Ordinary Shares	-	-	12,250,000*	40.83*
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\* Deemed interested by virtue of his shareholdings in Victarget Sdn. Bhd., a corporate shareholder of Timberwell Plywood Sdn. Bhd.

He does not have any family relationship with any other director and/or major shareholders of the Company and has no conflict of interest with the Company except for certain recurrent related party transactions of revenue or trading in nature that is necessary for day to day operations of the Group. He has no conviction of offences within the past ten (10) years.

# CORPORATE Perspective

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# **CHAIRMAN'S STATEMENT**

### **Dear Shareholders**

I am pleased to present to you the Annual Report, incorporating the Financial Statements of the Group and the Company, for the financial year ended 31 December 2015.

### OVERVIEW

The Malaysian economy recorded a steady pace of growth in Gross Domestic Product (GDP) from 5% -6% in 2015 despite the challenging international economic environment. The careful credit expansion in the US had a significant effect worldwide, resulting in the maintenance of the timber prices and those of other commodities. This affected Malaysia positively.

The Government's increased expenditure for infrastructure development coupled with cash distribution relief to the people, helped boost domestic demand which had the effect of halting and subsequently reversing the negative effect which the weak global conditions had on the domestic economy earlier.

### **FINANCIAL REVIEW**

The Group reported a Revenue of RM25.1 million for the financial year under review compared to RM24.5 million in 2014. This resulted from higher production of logs coupled with a price appreciation in the log market.

The 4% improvement in Revenue, contributed to the Group posting a Profit from Operation of almost RM1.8 million against a corresponding figure of RM0.5 million in 2014. The higher figure in 2015 was due to the higher export sales and favorable exchange rates.

From an earnings perspective, the Group showed an overall improvement when viewed against its cash flow position. The Profit After Tax figure of RM0.8 million was arrived at after taking into account non cash items such as depreciation and amortization amounting to RM1.8 million (2014: RM2.3 million).

### **OPERATIONS REVIEW**

Due to the nature of our business, which is heavily dependent on timber prices, coupled with a challenging environment during the period under review, the Management has put in place a programme to maintain the development of our Forest Management Units (FMUs) to enable additional revenue to be generated.

In timber segment, the Company has been granted a sustainable forest management licence for 100 years commencing 1997 over an area of 71,293 hectares in Lingkabau Forest Reserve in Sabah. The Company with the permission of State Government of Sabah, is able to plant, rehabilitate and harvest forest in the sustainable forest management concession area, which is marked for natural forest management, conservation and industrial tree plantation.

To-date, the industrial tree plantation area is planted with various tree species including rubber for both latex and wood, with the Group's concerted effort on enrichment planting, silvicultural treatment, upkeep and maintenance of the sustainable forest management concession area.

Apart from this, various steps have also been taken by Management and the Board of Directors to transform the Company into a lean and dynamic organisation. With other measures which will be initiated in the coming months, we are confident that the Company will be poised to take advantage of any upturn in the timber market.

### ACHIEVEMENT AND ACCOMPLISHMENT

On 12 June 2015, the Director of Sabah Forestry had again awarded the Company with a Certificate of Compliance on Timber Legality Assurance System (Principle 1-4) for the Licensed Area Sustainable Forest Management Licence Agreement 06/97 - Forest Management Unit 3.

The Company has been evaluated through the Timber Legality Assurance System (TLAS) criteria against the European Union Forest Enforcement Governance and Trade (FLEGT) for the management of its forest area.

The Assessment Report has resulted in full compliance against all critical criteria. As such, Sabah Forestry Department recognises that the Company has adequately demonstrated legal compliance to the Timber Legality Assurance System (TLAS) criteria for forest management in Sabah. As the Company has passed the due diligence requirements for legal compliance to the local Sabah Standard established as part of the European Union Forest Law Enforcement Governance and Trade (FLEGT) project. Therefore, materials harvested by the Company are classified as Verified Legal Compliant (VLC) within the GFS Wood Tracking Program.

On the 7th August 2015, the Company was further awarded with Certificate of Compliance for having successfully complied with the requirements of the Sabah TLAS Principle 5 (Mill operation) and Principle 6 (Customs and Trade)

In recognition of the continuous effort by the Management and the Board of Directors, the Company was again awarded the Compliance Certificate by the Sabah Forestry Department on the 22 May 2015, for its achievement of the overall performance in 2014.

Further to the compliance achieved by the Company, the proposed 2015 Annual Work Plan of the Company was also approved by the Sabah Forestry Department on 2nd April 2015.

### **CHAIRMAN'S STATEMENT**

#### DIVIDEND

The Board does not recommend any dividend payment for the year.

### OUTLOOK AND PROSPECT

Amid the more challenging external environment, Malaysia's economy is projected to experience a steady pace of growth in GDP of 4% - 5% in 2016. Domestic demand is expected to remain resilient and will continue to be the anchor for growth.

The Group will be able to pursue better operational performance at lower costs through its continued prudent cost control measures and improvement in efficiency. It is the commitment of the Group to improve its earnings growth for the sustainability of the Group.

The Board of Directors is cautiously optimistic that the Group will continue to improve its performance for the financial year ending 31 December 2016.

#### ACKNOWLEDGEMENT

I would like to express my heartfelt thanks to the Management and staff for their continuous commitment and invaluable contribution to the Group, as well as my Board colleagues for their dedication, invaluable advice and undivided support over the past year.

My sincere appreciation also goes to our shareholders, customers, bankers, business associates, partners, suppliers and the media for their unwavering support and confidence in our Group.

Last but not least, I would also like to take this opportunity to express the gratitude of the Group to the Sabah Forestry Department, various government agencies and regulatory authorities for their continued trust and confidence in us.

Dato' Seri Abdul Azim bin Mohd Zabidi Chairman - Independent Non-Executive Director

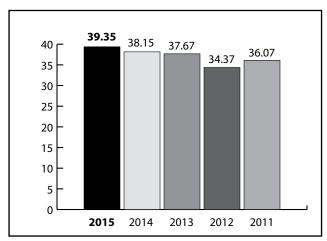


# FIVE (5) YEARS FINANCIAL HIGHLIGHTS

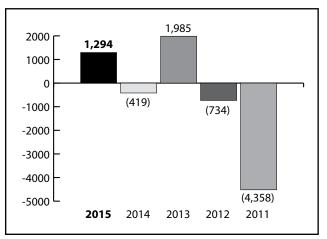
	2015 RM'000	2014 RM'000	2013 RM'000	2012 RM'000	2011 RM'000
Revenue					
-Continuing Operations	25,154	24,486	16,444	25,554	8,802
-Discontinued Operations	-	-	-	-	46
Total Revenue	25,154	24,486	16,444	25,554	8,848
Profit/(Loss )Before Taxation					
-Continuing Operations	1,294	(419)	1,985	(734)	(4,358)
-Discontinued Operations	-	-	-	-	(161)
Total Profit/( Loss) Before Taxation	1,294	(419)	1,985	(734)	(4,519)
Income/(Loss)Attributable To Equity	1,067	433	2,934	(20)	(2,650)
Shareholder's Fund	35,041	33,974	33,541	30,607	32,124
Basic Earnings Per Share (Sen)	1.20	0.49	3.29	(0.03)	(2.54)
Net Assets Per Share (Sen)	39.35	38.15	37.67	34.37	36.07

TOTAL REVENUE (RM'000) 30000 25,554 **25,154** 24,486 25000 20000 16,444 15000 8,848 10000 5000 0 2015 2014 2013 2012 2011

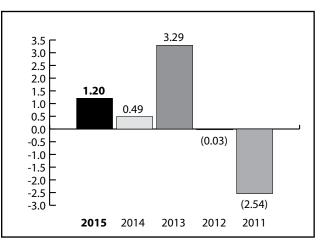
NET ASSETS PER SHARE (SEN)



### TOTAL PROFIT/(LOSS) BEFORE TAXATION (RM'000)



### **BASIC EARNINGS PER SHARE (SEN)**



# CORPORATE RESPONSIBILITY

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## STATEMENT FROM THE CHIEF EXECUTIVE OFFICER

2015 was another challenging year for the Group. The International economic growth was generally low throughout the year and the Company yet again has to concentrate more on domestic demand of timber.

The depreciation of Malaysian currency at the middle of 2015 has facilitated an attractive venture for timber export but the demand of timber from international market remains unstable. Despite the Group managed to achieve an enhanced revenue for 2015 compared to the previous years, the Group will continue to improve its productivity and efficiency and adopt a prudent approach in planting within a prudent and manageable area. It is therefore pertinent that the Director of Forestry Department has awarded a Certificate of Compliance for fulfilling the requirements for AWP 2015.

The Company is also fully committed to achieve Malaysian Criteria and Indicator (MC & I) standards and has commenced preliminary audit and stakeholders' consultation to be certified under Malaysian Timber Certification Scheme (Natural Forest)

For 2016, the Company pledges to continue the effort in 2015 and has committed to replant a discreet rehabilitation planting area with a combination of mosaic planting design and Systematic planting and carry out forest improvement through Silviculture activity and continue to practice Reduced Impact Logging (RIL).

Despite the challenging conditions facing by the Company, we are committed to make the Company a socially and environmentally responsible company. We remain committed to the Sustainable Forest Management Principles as we believe this is important for our future generations when we contribute towards prudent management of our forest resources to attain optimum economic, environmental and social returns.

# **CORPORATE RESPONSIBILITY REPORT**

Corporate Responsibility reporting is the practice of measuring, disclosing and accounting for corporate performance towards the goal of sustainable development. Thus, this report essentially describes the Company's performance in it's forest resource management, and initiatives on environmental and social responsibility during 2015, and presents our commitments for the future years. The report concentrates primarily on the core activities of Timberwell Berhad.

### OVERVIEW

The Company is a licence-holder of Sustainable Forest Management Licence Agreement 06/97 ("SFMLA"), covering an area of 71,293 hectare of natural forest in the Lingkabau Forest Reserve, Forest District of Kota Marudu, Sabah. Our activities and commitments to Corporate Responsibility are consistent with the concept, principles and practices of the sustainable forest management to ensure the sustainability of our forest resources.

Under the SFMLA, we are mandated to manage the licenced forest area based on the principles of sustainable forest management "to ensure forest remaining large, healthy, diverse and productive".

The principles of sustainable forest management entail the following:

- Sustained yield of all forest products;
- Maintenance of environmental integrity;
- Preservation of social benefits and cultural values; and
- Maintenance of bio-diversity to support wildlife habitat and flora diversity

In achieving the above principles, the Company has set the following Policy Statement:

- It shall apply forest management practices designed to ensure the sustained yield of wood resources and strive to respect the biological components of the ecosystem.
- It would strive to protect the forest by controlling fires, protecting watershed, wildlife, soil and landscape resources and restoring disturbed sites.
- It would put in place procedures to monitor its forestry activities and assess their result with a view to maintaining and enhancing its performance.

### FOREST RESOURCE MANAGEMENT

The forest management practices adopted by the Company are basically in line with those advocated by Sabah Forestry Department and comprise the following:

- Sustainable harvesting methods, including preparation and implementation of comprehensive harvesting plans in compliance with harvesting standards and application of internationally recognized Reduced Impact Logging ("RIL") techniques;
- Forest rehabilitation, including application of silviculture treatment in the form of selective liberation of potential crop trees after harvesting;
- Timber plantation development, including cultivation of industrial trees of approved species to sustain longterm commercial value of the forest;
- Forest protection measures, including protection of the forest against encroachment, illegal felling and fire; protection of watershed to preserve soil cover; and protection of nature and genetic resources.

The table below depicts the key performance indicators of the forest resource management:

No.	Performance measure	Target	Achieved	
1.	Timber harvesting	5 compartments	3 compartments	
2.	Silviculture treatment	4 compartments	4 compartments	
3.	Timber plantation	358 hectare	194 hectare	

Timber harvesting during the year is concentrated in salvage harvesting in Industrial Tree Plantation area. Silviculture treatment is the main activity in the Natural Forest areas while a subservient RIL harvesting was also carried out. A new Comprehensive Harvest Plan preparation was prepared for an area to be harvested in 2015.

### **CORPORATE RESPONSIBILITY REPORT**

### **ENVIRONMENTAL PROTECTION**

The mandatory requirement of Environmental Impact Assessment ("EIA") for activities associated with land development and utilization of natural resources in Sabah is stipulated in the Conservation of Environment Enactment 1996 and the Conservation of Environment (Prescribed activities) order 1999. To this end, all activities carried out within the licenced area are in compliance with the provisions of the Act mentioned above.

Three phases of EIA for Industrial Tree Plantations area and one phase of EIA for Natural Forest Management ("NFM") area have been approved separately by the Environmental Protection Department of Sabah in 2005 and 2007. In 2015, apart from for the final quarter, all Environmental Compliance Reports ("ECR") of the areas were submitted by the environmental consultant of the Company to the Environmental Protection Department of Sabah without any major concerns raised. The final quarter will be submitted in the first quarter of 2016.

### SOCIAL AND COMMUNITY DEVELOPMENT

Sustainable forest management is closely linked with the socio-economic development of the local community through social projects implemented by Sabah Forestry Department and the licence-holder as well as the local communities. As a committee member for the "Gana Resettlement and Intergrated Development Project", the Company continues to provide inputs to the projects in 2015.

The Company's involvement in the local communities in 2015 includes the following:

- Engagement of Community Liaison Executive to plan and execute all social and community development projects.
- Follow up of the Social Base-line Study in the villages adjacent to the forest reserve.
- Monitoring and verifications of the identified High Conservation Value Forest (HCVF).
- Setting up of the Committee Member for Kampung Dampiron Joint Management Community Forestry project.

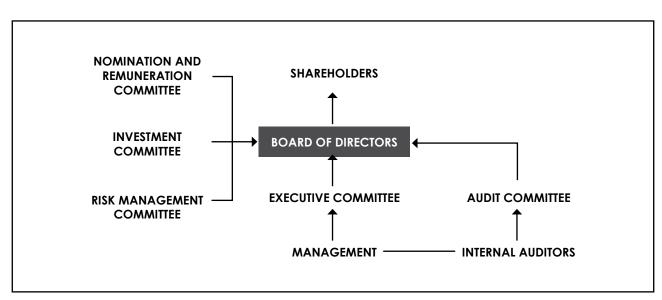
# CORPORATE Governance

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The Board of Directors ("Board") is fully committed to ensuring that a high standard of corporate governance in accordance with the Malaysian Code on Corporate Governance 2012 ("Code") are applied and maintained throughout the Group with the ultimate objective of safeguarding the interests of the shareholders as well as stakeholders and the financial performance of the Group.

The Board is pleased to set out below how the Group has applied the principles laid down in the Code. The Company has complied with the Best Practices in Corporate Governance. This Statement, together with the Statement on Internal Control, sets out the manner in which the Company has applied the principles and best practices of the Malaysian Code.



### CORPORATE GOVERNANCE STRUCTURE

### DIRECTORS

### THE BOARD

The Board has full control of and is responsible for the Group's overall strategy, formulation of policies, annual budget, review of financial and operational performance and internal control.

The Board has delegated matters pertaining to the day-to-day management, operations and strategic development of the Group to the Chief Executive Officer ("CEO") who is supported by a competent management team.

The Board acknowledges the essential of ensuring that the Company's strategies promote sustainability. As in the timber industry, the Board is strongly aware of the importance of balancing of environmental, social and governance aspect with the interest of various stakeholders is essential to enhancing investors' perception and public trust.

The Corporate Responsibility Report, which the details are presented on pages 22 to 23 stated the actions taken by the Company in protecting the environment while striking to achieve a better performance towards the goal at sustainable development.

### **BOARD MEETINGS**

The Board meets on a quarterly basis, with additional meetings convened as and when necessary. All the proceedings at the Board meetings are properly minuted and signed by the Chairman. The Board follows formal schedules for meeting and Board members are adequately provided with status report and Board papers to assist them to make the best decisions in the best interest of the Company at all times.

During the financial year ended 31 December 2015, a total of four (4) Board Meetings were held. The following are the details of attendance of the Directors:

Name of Directors	Designation	Number of Meetings Attended
Y. Bhg. Dato' Seri Abdul Azim Bin Mohd Zabidi - Chairman	Independent Non-Executive Director	4/4
Datuk Alladin Bin Mohd Hashim	Independent Non-Executive Director	4/4
Datuk Yap Pak Leong	Senior Independent Non-Executive Director	4/4
Mr Sui Diong Hoe	Independent Non-Executive Director	4/4
Madam Agnes Soei-Tin Lamey	Non-Independent Non-Executive Director	4/4
Mr Melton Martin <sup>(1)</sup>	Independent Non-Executive Director	Note (1)
Ms Yap Fook Fung <sup>(2)</sup> (Alternate Director to Datuk Yap Pak Leong)	Independent Non-Executive Director	Note (2)

Note:

<sup>(1)</sup> Mr Melton Martin was appointed as the Director of the Company on 1 January 2016.

<sup>(2)</sup> Ms Yap Fook Fung was appointed as the Alternate Director to Datuk Yap Pak Leong on 1 January 2016.

### **BOARD COMPOSITION AND BALANCE**

The Board consisted of six (6) members, comprising one (1) Independent Non-Executive Chairman, one (1) Non-Independent Non-Executive Director and four (4) Independent Non-Executive Directors, representing more than half of the Board. A brief profile of each Director is presented on pages 12 to 14 of this Annual Report.

### **DUTIES AND RESPONSIBILITES**

The Board is constantly mindful of the need to safeguard the interests of the Group's stakeholders. In order to facilitate the effective discharge of its duties, the Board is guided by the Board Charter which was adopted by the Board in 2013 and the same would be published on the corporate website. The Board Charter will be reviewed annually to made changes or updates, if required, accordingly to the charge to regulations or the Company's internal policy.

The Board Charter serves to ensure that all Board members acting on the Group's behalf are aware of their expanding roles and responsibilities. It sets out the strategic intent and specific responsibilities to be discharged by the Board members collectively and individually. It also regulates on how the Board conducts business in accordance with Corporate Governance principles.

The roles of the Non-Executive Chairman, Y. Bhg. Dato' Seri Abdul Azim Bin Mohd Zabidi and the Group CEO, Datuk Pau Chiong Ung, are kept separate in line with best practice, with clear division of responsibilities between them.

The Board's principal focus is the overall strategic direction, development and control of the Group. As such, the Board approves the Group's strategic plan and its annual budget and receives reports from respective standing committees.

The Chairman is responsible for the integrity and effectiveness of the Board as a whole. He conducts Board meetings and ensures that it proceeds in an orderly manner. The Group CEO is responsible for the implementation of broad policies approved by the Board and they are obliged to report and discuss at Board Meetings all material matters currently or potentially affecting the Group and its performance, including all strategic projects and regulatory developments. The Group CEO is responsible for the day-to-day management of the business and operations of the Group in respect of both its regulatory and commercial functions. He is supported by Management and the Group Accountant.

The Non-Executive Directors provide considerable depth of knowledge collectively gained from experiences in a variety of public and private companies. The Independent Non-Executive Directors are independent of management and free from any business or other relationship, which could materially interfere with the exercise of their independent judgment. They provide unbiased and independent views in ensuring that the strategies proposed by the Management are fully deliberated and examined, in the interest of shareholders as well as stakeholders and the many communities in which the Group conducts its business.

### SUPPLY OF INFORMATION

The Board has full access to all information pertaining to the Group's business affairs to enable the Board to discharge its responsibilities effectively.

Board meetings are prepared diligently and are structured with a pre-determined agenda. Prior to meetings, Board papers, which include operational and financial information, are circulated to the Board members to provide time for the Directors to read and contemplate the issues. During the meetings, the Management will provide details on each issue raised for discussion or as supplementary information.

In furtherance of their duties, the Directors have full and unrestricted access to any information pertaining to the Company, the advice and services of the Company Secretaries. Independent professional or other advice is also made available to Directors at the Company's expense and in accordance with decision of the Board as a whole should such advice is required.

### **BOARD APPOINTMENT PROCESS**

The Company has in place formal and transparent procedures for the appointment of new Directors. These procedures ensure that all nominees to the Board are first considered by the Nomination and Remuneration Committee, taking into accounts the required mix of skills, knowledge, expertise, experience as well as the fees payable by the Company and for recommendation of Independent Non-Executive Directors, the Nomination Committee evaluates the ability to discharge such responsibilities before making a recommendation to the Board.

The Board has entrusted the Nomination and Remuneration Committee ("NRC") with the responsibility to review candidates for the Board and key management positions and to determine remuneration packages for these appointments, and to formulate nomination, selection, remuneration and succession policies for the Group.

The NRC also undertakes yearly evaluation of the performance of the Chief Financial Officer ("CFO") whose remuneration is directly linked to performance, based on her score sheet. For this purpose, the performance evaluation for the year 2015 of the Group CFO was reviewed by the NRC in February 2016.

### **RE-ELECTION OF DIRECTORS**

In accordance with the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and the Company's Articles of Association, all Directors are subject to re-election by rotation once in every three (3) years and re-election of Directors shall take place at each Annual General Meeting ("AGM"). Executive Director also ranks for re-election by rotation.

The Articles of Association further provides that all newly appointed Directors shall retire from office at the next AGM and shall be eligible for re-election. Directors of or over seventy (70) years of age are required to submit themselves for re-appointment annually in accordance with Section 129(6) of the Companies Act, 1965.

### **BOARD COMMITTEES**

### Appointments of Board Committees

The Board has delegated certain responsibilities to the Board Committees and each Board Committees has respective written terms of reference. The Board receives periodic reports from the Board Committees and is constantly updated of their proceedings and deliberations. In cases where the Board Committees have no authority to decide on certain matters, the Board Committees will assess and examine the issue and subsequently provide their recommendations, which are highlighted in their respective reports for the Board's decisions.

### 1. Audit Committee (established in 1997)

The composition, terms of reference and activities of this Committee together with its report are presented on pages 36 to 38 of the Annual Report.

### 2. Nomination and Remuneration Committee ("NRC") (established in 2002)

### Objectives

- to ensure a fair and transparent process of Board appointments, in particular to assist the Board to identify suitable candidates and make recommendations for consideration of the Board and shareholders.
- to set the policy framework and make recommendations to the Board on all elements of the remuneration package and performance arrangements for the CEO and Executive Director.

### Composition

Datuk Yap Pak Leong (Chairman)	Senior Independent Non-Executive Director
Datuk Alladin Bin Mohd Hashim	Independent Non-Executive Director
Madam Agnes Soei-Tin Lamey	Non Independent Non-Executive Director

The Company has a combined Nomination and Remuneration Committee for the purpose of expediency, since the same members are entrusted with the functions of both the Committees. The members of the NRC are mindful of their dual roles, which are clearly reflected and demarcated in the Agenda of each meeting.

The main objectives and principal duties and responsibilities of the NRC are as follows:-

### **Duties and Responsibilities**

Nomination Function

- review the structure, size and composition (including the skills, knowledge and experience) of the Board on an annual basis and make recommendations to the Board regarding any proposed changes;
- identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of, individuals nominated for directorship;
- assess on an annual basis the effectiveness of the Board as a whole and contribution of each Director.

Remuneration Function

- assess, review and recommend to the Board on all elements of the remuneration package including terms of employment, reward structure and benefits for CEO and Executive Director.
- advise the Board on the performance of the CEO and the Executive Director and an assessment of their entitlement to performance related pay.
- establish and recommend to the Board on the remuneration of the Non-Executive Chairman, Non-Executive Directors and Board Committees;
- review and endorse the CEO's and Executive Director's recommendation on the salary increment, bonus and other benefits extended to the employees.

### **Rights and Authority**

The NRC has the authority to examine a particular issue and report back to the Board with recommendations.

### **Summary of Activities**

The Board conducted a formal self-assessment of performance and effectiveness of the Board, Board Committees and individual Directors annually. The results of evaluation for year 2015 was reported by the NRC to the Board at a meeting held on 19 February 2016, allowing them to know their standing, and the Board was encouraged to take actions on the outcome of evaluation by recommending remedial measures on areas that need improvements.

Each year, the NRC recommended to the Board the re-election of Directors retiring by rotation and reappointment of the Directors over seventy ("70") years old who wishes to continue his office. Directors who are due for re-election or re-appointment at the forthcoming AGM were shown in the notice of AGM.

The Company had adopted the recommendation of the Code that the tenure of an Independent Director should not exceed a cumulative term of nine (9) years. Upon completion of the nine (9) years, an Independent Director may continue to serve the Board subject to the Director's re-designation as a Non-Independent Director. The Board will seek shareholders' approval in the event that a Director, who has served in that capacity for more than nine 9 years, retains as Independent Director.

The NRC had reviewed and recommended to the Board for Y. Bhg. Dato' Seri Abdul Azim Bin Mohd Zabidi, Datuk Alladin Bin Mohd Hashim, Datuk Yap Pak Leong and Mr Sui Diong Hoe, who had served the Company for the tenure of more than nine (9) years to continue to serve as Independent Directors of the Company at the forthcoming AGM.

The NRC had also at the NRC meeting held on 13 November 2015 discussed, reviewed and assessed the suitability of the appointment of Mr Melton Martin as a Director and Ms Yap Fook Fang as the Alternate Director of the Company, prior making recommendations to the Board for approval.

### 3. Investment Committee (established in 2006)

### Objectives

The Investment Committee shall assist the Board in evaluating all new and potential investment or projects of the Group, which arise out of the ordinary course of business, and assessing its viability before recommending to the Board for approval.

### Composition

Datuk Yap Pak Leong (Chairman) Mr Sui Diong Hoe Datuk Pau Chiong Ung Senior Independent Non-Executive Director Independent Non-Executive Director CEO

### **Duties and Responsibilities**

- deliberate and make recommendations to the Board on all investment proposals;
- oversee the implementation of the investment policy and strategy approved by the Board;
- oversee the implementation of the approved projects and make recommendations on appropriate actions to the Executive Committee.

### 4. Business Risk Assessment Management Committee (established in 2012)

### Objectives

The Business Risk Assessment Management Committee ("BRMC") shall assist the Board in assessing and overseeing the Group's business risk profile. The assessments set out the results of the Group's business risk assessment and provide the Risk Management Plan for the Group. Actions and strategies adopted by the Group would be developed and executed by the Management and reviewed by the Audit Committee ("AC") and BRMC nominated by the Board.

### Composition

Datuk Yap Pak Leong (Chairman) Madam Agnes Soei-Tin Lamey Datuk Pau Chiong Ung Senior Independent Non-Executive Director Non-Independent Non-Executive Director CEO

### **Duties and Responsibilities**

- assess and evaluate the Group's overall business risk management in accordance to the policy and strategy approved by the Board;
- deliberate and make recommendations to the Board on actions and strategies to be adopted by the Group; and
- oversee the implementation of the business risk management action plan approved by the Board;

The Management team of the Group maintains an annual Group Business Risk Assessment ("GBRA") which spells out the business risk profile of the business risks, operations risks, financial risks, human resources risks, rule and regulation risks, and environment risk identified. The significant risks identified are summarised and presented to the BRMC and AC for their deliberation.

The GBRA serves as an on-going process used to identify, evaluate and manage significant risks for the financial year under review.

### 5. Executive Committee (established in 2007)

To facilitate and assist the Board in overseeing the business affairs of the Group, the roles of Executive Committee has been strengthened to increase the involvement of Non-Executive Directors.

### Objectives

The Executive Committee ("EXCO") shall assist the Board in overseeing and dealing with all operational matters of the Group.

### Composition

Datuk Yap Pak Leong (Chairman) Madam Agnes Soei-Tin Lamey Datuk Pau Chiong Ung Senior Independent Non-Executive Director Non-Independent Non-Executive Director CEO

### Duties and Responsibilities

- deliberate and make recommendations to the Board on all transactions and matter relating to the Group's core business or existing investment.
- monitor the execution of the Company's business plans and operations of all business units of the Group.
- report to the Board on any non-compliance to statutory requirement, rules and regulations imposed on the business operations;
- deliberate and make recommendations to the Board on the creation of any mortgage, change or other encumbrance over the Group's property or assets; any financial arrangement with banks and other financial institutions and changes of bank signatories;
- deliberate and make recommendations to the Board on capital expenditure or disposal, commitment and any contract (or series of contracts) or any amendment to an existing contract, except as provided in the annual budget or business plan of the Group;
- deliberate and make recommendations to the Board on any merger and acquisition, amalgamation or reconstruction of business operations of the Group;
- deliberate and make recommendations to the Board on any discontinue and dissolution of business operations of the Group;
- undertake such functions and all matters as may be approved or delegated by the Board.

### **Rights and Authority**

The EXCO shall have the authority to call any staff of the Company to be present at a meeting of the Committee as and when required and to seek whatever independent, professional or other advice it considers necessary.

### **Summary of Activities**

In 2015, two (2) meetings were held to discharge its duties and responsibilities.

### **DIRECTORS' TRAINING**

The Board fully supports the need for its members to continuously enhance their skills and knowledge to keep abreast with the developments in the economy, industry and technology, amongst others to effectively carry out their duties and responsibilities as directors and to comply with continuous training as required by the Listing Requirements of Bursa Securities. They are also regularly updated on new statutory and regulatory by the Company Secretary.

During the financial year, the Directors had attended training courses, conferences and seminars conducted by various external professionals to enhance their knowledge and expertise, and the Board will continue to evaluate and determine the training needs of its Directors on an ongoing basis. The Directors also did attend various trainings conducted by their respective in-house companies and/or by external professionals. Amongst those training programmes, conferences, seminar, attended by the respective Directors are as follows:

No.	Continuing Education Programme Attended	Month Attended
1.	Y. Bhg. Dato Seri Abdul Azim bin Zabidi	
	1. Management Course for Board of Directors and Shareholders of Security Company	June 2015
2.	Datuk Alladin Bin Mohd Hashim	
	1. Risk Management and Internal Control Workshop	September 2015
3.	Datuk Yap Pak Leong	
	1. 2016 Budget Seminar	November 2015
4.	Madam Agnes Soei-Tin Lamey	
	1. 2016 Budget Seminar	November 2015
5.	Mr Sui Diong Hoe	
	1. Risk Management and Internal Control Workshop	
	<ol> <li>Bursa Malaysia CG Breakfast Series with Directors "How to Maximise Internal Audit"</li> </ol>	September 2015
	3. GST for Property Developers & Construction Industry	
6.	Melton Martin	
	1. Mandatory Accreditation Programme for Directors of Public Listed Companies	March 2016
7.	Yap Fook Fung	
	1. Mandatory Accreditation Programme for Directors of Public Listed Companies	April 2016

The Directors will continue to participate in other relevant programmes which are deemed suitable to further enhance their skills and knowledge and to stay abreast with current issues.

### DIRECTORS' AND CEO REMUNERATION

The Nomination and Remuneration Committee is responsible for developing the remuneration policy and determining the remuneration packages of the Directors so as to ensure that it attracts and retains the suitable directors to lead, control and manage the Group effectively. In the case of CEO, the component parts of the remuneration are structured so as to link rewards to corporate and individual performance. For Non-Executive Directors, the level of remuneration is reflective of their experience and level of responsibilities.

Directors' fee is recommended by the Board for the approval of shareholders of the Company at the AGM.

Other than the CEO, all Directors are paid at a fixed fee and receive meeting allowance for each Board Meeting they attended. The Chairman is paid at a higher fee compared to other Board members in recognition of his additional responsibilities.

The details of the remuneration of the CEO and the Directors of the Company, paid and payable for the financial year ended 31 December 2015 are as follows:

	Basic Salaries, Bonus and Other Employee Benefit RM'000	Fees and Allowances RM'000	EPF Contribution RM'000	Total RM'000
CEO	210	_	23	233.0
Non-Executive Directors		158.5		158.5
TOTAL	210	158.5	23	391.5

	Number of Directors		
Range of remuneration	Executive	Non-Executive	Total
Below RM50,000		5	5
TOTAL		5	5

### SHAREHOLDERS

### Relationship with Shareholders and Other Stakeholders

The Company recognises the importance of effective communication with the shareholders as well as other stakeholders through timely dissemination of information. The Board is committed to ensuring that shareholders and other stakeholders are well informed of major developments of the Company and the information is communicated to them through the Annual Report, various disclosures and announcements to Bursa Securities and the AGM.

The Company has identified Datuk Yap Pak Leong as the Senior Independent Non-Executive Director to whom concerns of shareholders and other stakeholders may be conveyed.

The AGM of the Company provides the principal forum of dialogue and interaction between the Board and the shareholders. At each AGM, the Board presents the progress and performance of the Company and shareholders are given the opportunity to raise questions or to seek for clarifications of pertinent and relevant information of the Company. During the meeting, the Chairman, Board members and external auditors are available to respond to shareholders' queries. The Board also encourage to put substantive resolutions to vote by poll during the meeting, if any.

### **ACCOUNTABILITY AND AUDIT**

### **Financial Reporting**

The Board aims to present a balanced and meaningful assessment of the Group's position and prospects, primarily through the annual financial statements and the quarterly announcement of results.

Before the financial statements are drawn up, the Directors take the necessary steps to ensure that the Group had used all the applicable accounting policies and supported by reasonable and prudent judgements and estimates. All accounting standards which the Board considers to be applicable, have been followed, subject to any explanations and material departures disclosed in the notes to the financial statements.

The role of the Audit Committee in the reviews and reporting of the financial information of the Group is set out on pages 36 to 38 of this Annual Report.

### Internal Control

The Board recognizes the duties and responsibility to implement a sound system of internal control in pursuant to Section 167A of Companies Act 1965 that will provide a reasonable assurance that:

- assets of the company are safeguarded against loss from unauthorized use or disposition; and
- all transactions are properly authorised and that they are recorded as necessary to enable the preparation
  of true and fair income statement and balance sheets and to give a proper account of the assets.

The Statement on Internal Control set out on pages 34 to 35 of this Annual Report provides an overview of the state of internal controls within the Group.

### **Relationship with the Auditors**

The Board has established a transparent relationship with the Company's External Auditors and Internal Auditors via the Audit Committee who has explicit authority to communicate directly with them. The External Auditors confirmed to the Audit Committee of their independency at each financial year and during their presentation of relevant audit Memorandum.

The External Auditors are working closely with the Internal Auditors and Tax Consultants, without compromising their independence. Their liaison with the Internal Auditors is to achieve the main objective of avoiding duplication of efforts to maximise audit effectiveness and efficiency. The External Auditors will continue to review all Internal Audit reports and discuss findings with the Internal Auditors.

### **Directors' Responsibility Statement**

The Directors are responsible in the preparation of the Annual Audited Financial Statements to give a true and fair view of the state of affairs, results and cash flows of the Company and of the Group at the end of the financial year.

In preparing the financial statements, the Directors will ensure that suitable accounting policies have been applied consistently, and that reasonable and prudent judgments and estimates have been made. All applicable approved accounting standards and provisions of the Companies Act, 1965 have been complied with.

The Directors are also responsible for ensuring that proper accounting and other records are kept which disclose with reasonable accuracy, the financial position of the Company and of the Group and which enables them to ensure that the financial statements comply with the relevant statutory requirements.

The Directors have general responsibilities for taking such steps as are reasonably open to them to safeguard the assets of the Group, and to prevent and detect fraud and other irregularities.

Overall, the Board acknowledges the recommendations of the Code. The Board also concurs that there are still areas throughout the Group that require improvements and enhancements in order to achieve the best corporate governance standards. The Board as such will endeavour to achieve the higher target through the progressive refreshing the internal standards or corporate governance.

This Corporate Governance Statement was approved by the Board of Directors on 19 February 2016.

# **STATEMENT ON INTERNAL CONTROL**

### INTRODUCTION

The Statement on Internal Control of the Group is set by the Board of Directors of Timberwell Berhad's ("The Board") made in compliance with the Listing Requirements of Bursa Securities and the Statement on Internal Control: Guidance for Directors of Public Listed Companies.

### THE BOARD'S RESPONSIBILITY

The Board places importance on, and is committed to maintaining a sound system of internal control and effective risk management practices in the Group to ensure good corporate governance. The Board affirms its responsibility for reviewing the adequacy and integrity of the Group's system of internal control and management information systems, including systems for compliance with applicable laws, rules, directives, guidelines and risk management practices.

Notwithstanding, as with any internal control system, the Group's system of internal control is designed to manage rather than eliminate the risk of failure to achieve business objectives. Therefore, the system of internal control can only provide reasonable but not absolute assurance against material misstatement or loss.

### THE GROUP'S SYSTEM OF INTERNAL CONTROL

### **Risk Management**

The Board maintains continuous commitment in strengthening the Group's risk management framework and activities. The management has been entrusted to continuously monitor the principal risks of the Group that have been identified, evaluate existing controls and formulate the necessary action plans with their respective process owners. The Chief Executive Officer ("CEO") is tasked with the responsibility of continuous monitoring and reviewing of the strategic directions of the Group.

Periodic meetings are held to assess and monitor the Group's risk as well as discuss, deliberate and address matters associated with strategic, financial and operational facets of the Group.

Business Risk Assessment Management Committee ("BRAMC") was established in 2012 to oversee and assess the Group's overall business risk profile. The BRAMC evaluate and set out the Group Risk Management Plan and the action and strategies adopted by the Group would be developed and executed by the Management and reviewed by the Audit Committee and BRAMC nominated by the Board.

### Monitoring Mechanisms and Management Style

Scheduled periodic meetings of the Board, Executive Committee, Board Committees and management represent the main platform by which the Group's performance and conduct are monitored. The daily running of the business is entrusted to the CEO and their respective management teams. Under the purview of the CEO, the heads of the respective departments of the Group are empowered with the responsibility of managing their respective operations.

The Board is responsible for setting the business direction and for overseeing the conduct of the Group's operations through its various Standing Committees and management reporting mechanisms. Through these mechanisms, the Board is informed of all major control issues pertaining to internal controls, regulatory compliance and risk taking.

### **Internal Audit Function**

The Board recognizes that effective monitoring on a continuous basis is a vital component of a sound internal control system. For 2015, the Group has outsourced its internal audit function to Messrs Lim Chong & Co., an independent professional services firm which reports to the Audit Committee on half-yearly basis at yearly cost of RM24,000.00. The Audit Committee acknowledges that an independent and adequately resourced internal audit function is required to provide assurance on the effectiveness of the system of the internal control in addressing the risks identified.

The internal auditor primarily acts as an assurance unit highlighting significant audit findings, areas for improvement, management comment on the audit findings and subsequently monitors the implementation of its recommended corrective actions.

An internal audit is carried out based on the internal audit plan that was reviewed by the Audit Committee and approved by the Board of Directors. The internal audit approach examined evaluated and ensured compliance with the Group's policies, procedures and system of controls. It has also evaluated the adequacy and effectiveness of the internal control system and assessed the consequences of any potential risks and suggested improvements required.

## **STATEMENT ON INTERNAL CONTROL**

For the financial year under review, some weaknesses on internal control were identified. However, after due and careful inquiry and based on the information and assurance provided, the Board is satisfied that there were no material losses as a result of weaknesses in the system of internal control, that would require separate disclosure in Annual Report. Nevertheless, for areas requiring attention, measures have been and are being taken to ensure ongoing adequacy and effectiveness of internal controls and to safeguard shareholders' investments and the Group's assets.

## Other Key Elements of the Group's System of Internal Control

The principal features of the Company's internal control structure are summarised as follows:

## Board Meeting

The Board meets at least quarterly and has a formal agenda on matters for discussion. The Chairman leads the presentation of board papers and provides comprehensive explanation of pertinent issues. In arriving at any decision, on recommendation by the Standing Committees and Management, a thorough deliberation and discussion by the Board is a prerequisite.

## Board Committees

There is a clear definition to the duties and responsibilities of the Board Committees. These include the Audit Committee, the Nomination and Remuneration Committees, Investment Committee and Executive Committee.

## Organisational Structure and Responsibility Levels

The Management is committed to the highest standard of business conduct and integrity to build the Group into a highly credible organisation and to maintain these standards in all aspects of the business to ensure fair and equitable treatment of all stakeholders. To achieve these objectives, the Group has instituted an appropriate organizational structure for planning, executing, controlling and monitoring business operations. Policy guidelines, procedures and authority limits are established for all companies within the Group, to ensure clear accountabilities and responsibilities for all business units.

## Budget and Reporting

Comprehensive management reports are generated on a regular and consistent basis to facilitate the Board, the Management to perform financial and operating reviews on the various operating units. The reviews encompass areas such as financial and non-financial key performance indicators, variances between budget and operating results and compliance with laws and regulations.

## Assurance from Management

The Board has received assurance from the Chief Executive Officer that the Group's risk management and internal control system are operating adequately and effectively in all material aspects, based on the risk management and internal control system of the Group.

## **Review of statement by the External Auditors**

The external auditors have reviewed this Statement on Internal Control for inclusion in this Annual Report and had reported to the Board that nothing has come to their attention that causes them to believe that the statement is inconsistent with their understanding of the process adopted by the Board in reviewing the adequacy and integrity of the system of internal control.

## CONCLUSION

For the financial year ended 31 December 2015 and up to the date of approval of this statement, the Board is of the opinion that the risk management and internal control system currently in place is adequate and effective to safeguard the Group's interests and assets. For the coming year, the Board will continually assess the adequacy and effectiveness of the Group's system of internal control and to strengthen it, as and when necessary.

# **REPORT OF AUDIT COMMITTEE**

## OBJECTIVE

The objective of the Audit Committee is to assist the Board of Directors ("the Board") in fulfilling its fiduciary responsibilities relating to internal controls, financial and accounting records and policies as well as integrity in financial reporting practices of the Company and its subsidiaries ("the Group").

## COMPOSITION AND MEETINGS ATTENDANCE

The composition of the Audit Committee and their respective attendance record of meetings during the financial year ended 31 December 2015 are as follows:

Name of Committee Members	Designation	Date of Appointment	Meeting Attendance
Sui Diong Hoe (Chairman)	Independent Non-Executive Director	30/03/2006	4/4
Datuk Yap Pak Leong	Senior Independent Non-Executive Director	30/12/2004	4/4
Datuk Alladin Bin Mohd Hashim	Independent Non-Executive Director	27/11/2007	4/4

Mr Sui Diong Hoe, the Chairman of the Audit Committee is a member of the Malaysian Institute of Accountants. In this respect, the Company is in compliance with Paragraph 15.09(1)(c)(i) of the Main Market Listing Requirements.

## SUMMARY OF TERMS OF REFERENCE

## **Membership and Meetings**

The Audit Committee shall consist of not less than three (3) members of whom a majority shall be independent directors. The quorum for the meeting shall be two (2) where the majority of members present must be Independent Non-Executive Director.

The Company Secretary and/or any authorised persons shall be the Secretary of the Audit Committee. The minutes of the meetings of the Audit Committee shall be tabled at the Board Meetings informing the Board the activities of the Audit Committee.

## Key Functions, Roles and Responsibilities

- 1. To assist the Board in discharging its statutory duties and responsibilities relating to accounting policies and procedure as well as reporting practices of the Company and the Group in accordance with Generally Accepted Accounting Practices.
- 2. To review with External Auditors, evaluate and report to the Board the annual audit plan and auditors' report, the system of internal controls, issues arising from audits and management's response, the recommendation of nomination of the external auditor, the audit fee and any questions of resignation and dismissal.
- 3. To review with Internal Auditors, evaluate and report to the Board on the Internal Audit Functions, the adequacy of the scope, functions, competency and resource of internal audit functions and that it has the necessary authority to carry out its work, as well as the audit plan of work programme and results of internal audit processes including recommendations and actions taken.
- 4. To review the quarterly results and annual audited financial statements prior to the approval by the Board, focusing particularly on changes and implementation of major accounting policies and practices, significant and unusual events, going concern assumption; and compliance with accounting standards, regulatory and other legal requirements.
- 5. To review any related party transaction and conflict of interest situation that may arise within the Company or the Group including any transaction, procedure or course of conduct that arise questions of management integrity.

## **REPORT OF AUDIT COMMITTEE**

- 6. To report on any matter reported by it to the Board which has not been satisfactorily resolved resulting in a breach of the Listing Requirements to Bursa Malaysia Securities Berhad ("Bursa Securities");
- 7. To review the Audit Committee Report, Statement of Internal Control and Circular to Shareholders on Recurrent Related Party Transactions (if any).

## **Rights and Authority**

In conducting its duties and responsibilities, the Audit Committee shall have the authority to investigate any matter within its terms of reference and to seek full and unrestricted access to information, records and documents relevant to the Group and seek any information it requires from any employee. It shall also have direct communication channels with the External and Internal Auditors, as well as have the authority to engage, consult and obtain independent professional advice whenever it deems fits and able to secure the attendance of outsiders with relevant experience and expertise for consultation if it considers necessary.

## ACTIVITIES OF AUDIT COMMITTEE

During the financial year, four (4) meetings were held by the Audit Committee for the following purposes:

## 1. Accounting and Reporting Practices

 assisted the Board in discharging its statutory duties and responsibilities relating to accounting and reporting practices of the Company and the Group in accordance with Generally Accepted Accounting Practices.

## 2. External Audit

- reviewed the external audit terms of engagement, the audit strategy, the proposed audit fee and the achievement of the agreed upon reporting timeframes for the audit of the financial statements;
- reviewed the annual audited financial statements of the Company and Group, the audit report, issues and reservations arising from statutory audit with the External Auditors.

## 3. Internal Audit

- reviewed the internal audit plan, methodology, functions and resources;
- reviewed major findings on internal audit reports and management response;
- reviewed the adequacy and effectiveness of corrective actions taken by management on all significant matters raised.

## 4. Financial Results

reviewed the Quarterly Results of the Company and Group including announcements, going concern
of the Company and Group to avoid triggering criteria of Practice Note 17 of the Main Market Listing
Requirements of Bursa Securities and recommended them to the Board for its approval prior to release
to the Bursa Securities.

## 5. Related Party Transactions

• reviewed the system for identifying, monitoring and disclosing related party transactions for the Group.

## 6. Annual Reporting

• reviewed and recommended Statement on Internal Control, Audit Committee Report and Circular to Shareholders on Recurrent Related Party Transactions, if any, to the Board for approval.

## **REPORT OF AUDIT COMMITTEE**

## **GROUP INTERNAL AUDIT**

The internal audit function of the Group is carried out by an external professional services firm, Messrs Lim Chong & Co., which reports to the Audit Committee.

Messrs Lim Chong & Co. provides independent and objective assurance on areas of operations reviewed, and advice on best practices that will improve and add value to the Group. Internal audit activities are aligned to the strategic plan/objectives of the Company.

For the financial year under review, the Internal Auditors has tabled two (2) Internal Audit Reports to the Audit Committee, which cover areas of assessing the adequacy and effectiveness of Timberwell Group's system of Internal Control and compliance with the Group's policies and procedures over the business process of Harvesting and implementation of Goods and Services Tax. The areas of audit review were legislation compliance, planning authorisation, file maintenance and operating procedures.

The report issued provide independent and objective assessment of the existence, effectiveness and adequacy of the internal control systems to manage operations as well as recommendations for improvement.

The internal audit reports arising from the assignments were issued to management for their responses and corrective actions. Deadlines to complete the relevant preventive and corrective actions were also provided. The reports were subsequently tabled to the Audit Committee for their deliberation. Senior Management was present during the deliberation of the reports to ensure that they undertake the responsibility of carrying out preventive and corrective actions on the weaknesses reported.

Sui Diong Hoe Chairman Independent Non-Executive Director

## **ADDITIONAL DISCLOSURE REQUIREMENTS**

## 1. CORPORATE PROPOSAL AND UTILISATION OF PROCEEDS

The Company did not carry out any corporate proposals nor utilise proceeds derived from the corporate proposals during the financial year.

## 2. SHARES BUY-BACK

The Company did not carry out any shares buy-back for the financial year.

## 3. OPTIONS, WARRANTS OR CONVERTIBLE SECURITIES

The Company did not issue any options, warrants or convertible securities during the financial year.

## 4. AMERICAN DEPOSITORY RECEIPT (ADR) OR GLOBAL DEPOSITORY RECEIPT (GDR)

The Company did not sponsor any ADR or GDR programme during the financial year.

## 5. SANCTIONS AND/OR PENALITIES

There was no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the regulatory bodies.

## 6. NON-AUDIT FEES

There were non-audit fees of RM22,650.00 paid to Crowe Horwarh KK Tax Sdn Bhd, a company affiliated to the external auditors' firm by the Group and the Company for the financial year.

## 7. PROFIT FORECAST AND PROFIT GUARANTEE

The Company did not issue any profit forecast and profit guarantee for the financial year.

## 8. MATERIAL CONTRACTS

There were no material contracts of the Company, involving Directors' and major shareholders' interests, entered into since the end of the previous financial year or still subsisting at the end of the financial year under review.

## 9. VARIATION IN RESULTS

There is no material variance between the results for the financial year under review and the audited results previously announced.

# FINANCIAL Statements

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Statements of Profit or Loss and Other Comprehensive Income	
Statements of Changes in Equity	
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(Incorporated in Malaysia) Company No : 387185 - W

## DIRECTORS' REPORT

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2015.

## **PRINCIPAL ACTIVITIES**

The Company is principally engaged in the business of investment holding, forest management, harvesting and trading of timber.

The principal activities of the subsidiaries are set out in Note 8 to the financial statements.

There have been no significant changes in the nature of these principal activities during the financial year.

RESULTS	The Group RM'000	The Company RM'000
Profit after taxation for the financial year	751	719
Attributable to: Owners of the Company Non-controlling interest	1,067 (316_)	719
	751	719

## DIVIDENDS

No dividend was paid since the end of the previous financial year and the directors do not recommend the payment of any dividend for the current financial year.

## **RESERVES AND PROVISIONS**

There were no material transfers to or from reserves or provisions during the financial year except as disclosed in the financial statements.

## **ISSUES OF SHARES AND DEBENTURES**

During the financial year:

- (a) there were no changes in the authorised and issued and paid-up share capital of the Company; and
- (b) there were no issues of debentures by the Company.

(Incorporated in Malaysia) Company No : 387185 - W

## DIRECTORS' REPORT

## **OPTIONS GRANTED OVER UNISSUED SHARES**

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company.

## BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables, and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

## CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that any current assets other than debts, which were unlikely to be realised in the ordinary course of business, including their values as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

## VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

## **CONTINGENT AND OTHER LIABILITIES**

The contingent liabilities are disclosed in Note 35 to the financial statements. At the date of this report, there does not exist:

- (i) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person, or
- (ii) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

(Incorporated in Malaysia) Company No : 387185 - W

## DIRECTORS' REPORT

## CONTINGENT AND OTHER LIABILITIES (CONT'D)

No contingent or other liability of the Group and of the Company has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

## CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

## **ITEMS OF AN UNUSUAL NATURE**

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature other than as disclosed in the financial statements.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year.

## DIRECTORS

The directors who served since the date of the last report are as follows:

DATUK YAP PAK LEONG AGNES SOEI-TIN LAMEY YBHG. DATO' SERI ABDUL AZIM BIN MOHD ZABIDI DATUK ALLADIN BIN MOHD. HASHIM SUI DIONG HOE MELTON MARTIN (APPOINTED ON 01.01.2016) YAP FOOK FUNG (APPOINTED ON 01.01.2016)

## **TIMBERWELL BERHAD** (Incorporated in Malaysia)

Company No : 387185 - W

## **DIRECTORS' REPORT**

## DIRECTORS (CONT'D)

In accordance with the Company's Articles of Association, Ybhg. Dato' Seri Abdul Azim Bin Mohd Zabidi and Melton Martin shall retire at the forthcoming annual general meeting and being eligible, offers themselves for re-election.

Datuk Yap Pak Leong and Datuk Alladin Bin Mohd. Hashim retire pursuant to Section 129 of the Companies Act 1965, and being eligible, offer themselves for re-appointment.

## DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of the directors holding office at the end of the financial year in shares of the Company and its related corporations during the financial year are as follows:

	Number O	f Ordinary Sł	nares Of	FRM1 Each
Direct interest in the Company	At 1.1.2015	Bought	Sold	At 31.12.2015
DATUK YAP PAK LEONG	4,546,300	-	-	4,546,300
Indirect interest in the Company				
DATUK YAP PAK LEONG Agnes Soei-Tin Lamey	1,512,000 28,740,498	-	- -	1,512,000 28,740,498

## **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no director has received or become entitled to receive any benefit by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest other than that disclosed in Notes 33 and 34 to the financial statements.

Neither during nor at the end of the financial year was the Company or its subsidiary companies a party to any arrangement whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

## **TIMBERWELL BERHAD** (Incorporated in Malaysia) Company No : 387185 - W

## **DIRECTORS' REPORT**

## **AUDITORS**

The auditors, Messrs. Crowe Horwath, Chartered Accountants have expressed their willingness to continue in office.

SIGNED IN ACCORDANCE WITH A RESOLUTION OF THE DIRECTORS DATED 3 1 MAR 2016

Datuk Yap Pak Leong

Agnes Soei-Tin Lamey

## **STATEMENT BY DIRECTORS**

We, Yap Pak Leong and Agnes Soei-Tin Lamey, being two of the directors of Timberwell Berhad, state that, in the opinion of the directors, the financial statements set out on pages 50 to 115 are drawn up in accordance with Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company at 31 December 2015 and of their financial performance and cash flows for the financial year ended on that date.

The supplementary information set out in Note 40, which is not part of the financial statements is prepared in all material respects, in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants and the directive of Bursa Malaysia Securities Berhad.

SIGNED IN ACCORDANCE WITH A RESOLUTION OF THE DIRECTORS DATED 3 1 MAR 2016

ATL

Agnes Soei-Tin Lamey

## Datuk Yap Pak Leong

## STATUTORY DECLARATION

I, Lee Yoke Wah, being the officer primarily responsible for the financial management of Timberwell Berhad, do solemnly and sincerely declare that the financial statements set out on pages 50 to 115 are, to the best of my knowledge and belief, correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by Lee Yoke Wah at Kota Kinabalu in the State of Sabah Ball on this 3 1 MAR 2016 HJAYA Lee Yoke Wah Before me ERIC PATRICK Page 7 fic @ Patrick Sikodol SIKODOL Commissioner for Oaths (Pesuruhjaya Sumpah S 113) Shoplot Unit No. G. 18, Ground Floor, Golden Centre Putatan Putatan, Sebah, Malaysia. ALAYSI



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TIMBERWELL BERHAD

(Incorporated in Malaysia) Company No : 387185 - W

## Report on the Financial Statements

Crowe Horwath AF 1018 Chartered Accountants Member Crowe Horwath International

Kota Kinabalu Office Damai Plaza 3, 3rd Floor C11 South Wing, Jalan Damai P O Box 11003, 88811 Kota Kinabalu, Sabah, Malaysia

+6 088 233 733 Main +6 088 238 955 Fax www.crowehorwath.com.my audit.kk@crowehorwath.com.my

We have audited the financial statements of Timberwell Berhad, which comprise Statements of Financial Position as at 31 December 2015 of the Group and of the Company, and Statements of Profit or Loss and Other Comprehensive Income, Statements of Changes in Equity and Statements of Cash Flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 50 to 115

## Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TIMBERWELL BERHAD

(Incorporated in Malaysia) Company No : 387185 - W

(Cont'd)

## Auditors' Responsibility (Cont'd)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

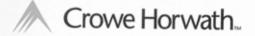
Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as of 31 December 2015 and of their financial performance and cash flows for the financial year then ended in accordance with Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

## **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Companies Act 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries have been properly kept in accordance with the provisions of the Act.
- (b) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- (c) Our audit reports on the financial statements of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TIMBERWELL BERHAD

(Incorporated in Malaysia) Company No : 387185 - W

(Cont'd)

## Other Reporting Responsibilities

The supplementary information set out in Note 40 on page 115 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

## Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

CROWE HORWATH

Firm No: AF1018 Chartered Accountants

MICHAEL Y.S. TONG, JP Approval No: 596/03/17/(J/PH) Chartered Accountant

Dated 3 1 MAR 2016

Kota Kinabalu

**TIMBERWELL BERHAD** (Incorporated in Malaysia) Company No : 387185 - W

# **STATEMENTS OF FINANCIAL POSITION AT 31 DECEMBER 2015**

Note <b>2015</b> RM'000 6 26,955 8	<b>2014</b> RM'000 18,311 28,552	<b>2015</b> RM'000	2014
5 6 19,078 7 8	18,311 28,552		RM'000
5 19,078 6 26,955 7 -	18,311 28,552		
6 26,955 7 - 8	28,552	19,078	18,322
		9,069	8,469
~	1	I	ı
)	ı	21,598	22,529
670	237	514	238
46,703	47,100	50,259	49,558
	747	1,172	748
11 1,915	1,130	1,700	1,130
	964	613	849
12 -		73	152
438	540	367	479
13 360	351	360	351
293	310	67	176
4,875	4,042	4,352	3,885
51,578	51,142	54,611	53,443
		351 310 4,042 51,142	

The Statements of Financial Position continues on page 51.

(Incorporated in Malaysia) Company No : 387185 - W

# STATEMENTS OF FINANCIAL POSITION AT 31 DECEMBER 2015

		The (	The Group	The Company	mpany
EQUITY AND LIABILITIES	Note	<b>2015</b> RM/000	2014 RM1000	2015 RM'000	2014 RM1000
ΕQUITY					
Share capital	14	89,051	89,051	89,051	89,051
Share premium	15	9,626	9,626	9,626	9,626
Revaluation reserve	16	5,938	5,938	ı	ı
Accumulated losses		( 69,574 )	( 70,641 )	( 74,007 )	( 74,726 )
EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY		35,041	33,974	24,670	23,951
NON-CONTROLLING INTEREST		( 895 )	( 279 )	ı	ı
TOTAL EQUITY		34,146	33,395	24,670	23,951
NON-CURRENT LIABILITIES					
Deferred taxation Long-term borrowings Non trade navables	17 01	6,565 299 3.111	6,305 368 4 363	4,149 299 3 444	3,689  1 362
	2	10,308	11,035	7,892	8,051
(Forward)		10,308	11,035	7,892	8,051
The Statements of Financial Position continues on page 52.					

TIMBERWELL BERHAD (Incorporated in Malaysia)

(Incorporated in Malaysia) Company No : 387185 - W

# STATEMENTS OF FINANCIAL POSITION AT 31 DECEMBER 2015

		The Group	iroup	The Company	mpany
	Note	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
(Cont'd)		10,308	11,035	7,892	8,051
CURRENT LIABILITIES					
Trade payables	20	2,175	294	2,156	280
Non-trade payables and accruals	19	4,832	5,101	4,623	4,888
Amounts due to subsidiaries	12	ı	1	15,153	15,114
Short-term borrowings	21	97	1,317	97	1,159
Bank overdraft (unsecured)		20	ı	20	1
		7,124	6,712	22,049	21,441
TOTAL LIABILITIES		17,432	17,747	29,941	29,492
TOTAL EQUITY AND LIABILITIES		51,578	51,142	54,611	53,443
NET ASSETS PER SHARE	22	39.35 sen	38.15 sen		

(Incorporated in Malaysia) Company No : 387185 - W

## STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

			The	Grou	•		The Co	omp	-
	Note		<b>2015</b> RM'000		<b>2014</b> RM'000		<b>2015</b> RM'000		<b>2014</b> RM'000
REVENUE	24		25,154		24,486		25,083		24,377
COST OF SALES	25	(	20,637)	(	22,209 )	(	20,495 )	(	20,707)
GROSS PROFIT			4,517		2,277		4,588		3,670
OTHER OPERATING INCOME	26		784		689		258		344
OTHER OPERATING EXPENSES		(	1,143 )		-		-		-
ADMINISTRATIVE EXPENSES		(	2,303 )	(	2,148 )	(	2,901 )	(	2,469 )
SELLING AND DISTRI- BUTION EXPENSES		(	34 )	(	346 )	(	34 )	(	346 )
PROFIT FROM OPERATIONS			1,821		472		1,911		1,199
FINANCE COSTS	27	(	527)	(	891)	(	495)	(	863)
PROFIT/(LOSS) BEFORE TAXATION	28		1,294	(	419 )		1,416		336
INCOME TAX EXPENSE	29	(	543)	_	474	(	697)	_	273
PROFIT AFTER TAXATION			751		55		719		609
OTHER COMPREHENSIVE INCOME			-		-		-		-
TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR			751	_	55	_	719	_	609

The Statements of Profit or Loss and Other Comprehensive Income continues on page 54.

(Incorporated in Malaysia) Company No : 387185 - W

## STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

			The (	Grou	р		The Co	mpany
	Note	_	015		<b>2014</b> RM'000		<b>2015</b> RM'000	<b>2014</b> RM'000
PROFIT AFTER TAXATION ATTRIBUTABLE TO:		KI	M'000				RMUUUU	RMUUUU
Owners of the Company		,	1,067	,	433		719	609
Non-controlling interest		(	316 )	(	378	)	-	-
			751		55		719	609
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:								
Owners of the Company			1,067		433		719	609
Non-controlling interest		(	316 )	(	378	)	-	-
			751		55	-	719	609
EARNINGS PER SHARE								
BASIC	30	1.2	0 sen	(	0.49 sen			
DILUTED			Not licable	а	Not pplicable	I		

(Incorporated in Malaysia) Company No : 387185 - W

# STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	Dis	Non-Distributable	<b>^</b>	Attributable To	~	Non-	
The Control	Share Capital	Share Premium	Revaluation Reserve	Accumulated Losses	Owners Of The Company	Co	Controlling Interest	Total Equity
I ne Group						r		
Balance at 1.1.2014	89,051	9,626	5,938	( 71,074 )	33,541	<b>`</b>	201 )	33,340
Profit after taxation/Total comprehensive income for the financial year	ı	ı		433	433	)	378 )	55
Balance at 31.12.2014/1.1.2015	89,051	9,626	5,938	( 70,641 )	33,974	)	579 )	33,395
Profit after taxation/Total comprehensive income for the financial year	ı	ı		1,067	1,067	)	316 )	751
Balance at 31.12.2015	89,051	9,626	5,938	( 69,574 )	35,041	)	895 )	34,146

(Incorporated in Malaysia) Company No : 387185 - W

## STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

The Company	<non-distrib Share Capital RM'000</non-distrib 	utable> Share Premium RM'000	Ac	ccumulated Losses RM'000	Total Equity RM'000
Balance at 1.1.2014	89,051	9,626	(	75,335 )	23,342
Profit after taxation/Total comprehensive income for the financial year	-	-		609	609
Balance at 31.12.2014/1.1.2015	89,051	9,626	(	74,726 )	23,951
Profit after taxation/Total comprehensive income for the financial year	-	-		719	719
Balance at 31.12.2015	89,051	9,626	(	74,007 )	24,670

(Incorporated in Malaysia) Company No : 387185 - W

## STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

CASH FLOWS FROM	2015	e Group 2014	The Co 2015	2014
OPERATING ACTIVITIES	RM'000	RM'000	RM'000	RM'000
Profit/(Loss) before taxation Adjustments for:	1,294	( 419)	1,416	336
Amortisation of biological assets Depreciation of property, plant	111	111	111	111
and equipment Impairment loss on investment	1,722	2,231	335	644
in subsidiary companies	-	-	931	618
Interest expenses	527	891	495	863
Interest income Property, plant and equipment	( 20)	( 103 )	(9)	( 102 )
written off	38	-	34	-
Net gain on disposal of property, plant and equipment	(217_)	(45_)	()	(40_)
Operating profit before working capital changes	3,455	2,666	3,273	2,430
Increase in inventories	( 424 )	( 362)	( 424 )	( 363)
(Increase)/Decrease in receivables	( 937)	5,592	(  610 )	( 1,349 )
Increase in payables Decrease in amounts due from	677	633	692	1,049
subsidiaries Increase in amounts due to	-	-	79	1,079
subsidiaries	-	-	39	13,641
CASH FROM OPERATIONS	2,771	8,529	3,049	16,487
Interest paid	( 527)	( 891)	( 495)	( 863)
Interest received	9	103	9	102
Tax paid	( 180 )	( 548 )	( 124 )	( 479)
NET CASH FROM OPERATING ACTIVITIES/BALANCE				
CARRIED FORWARD	2,073	7,193	2,439	15,247

The Statements of Cash Flows continues on page 58.

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## STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

	Note					The Company 2015 2014		
(Cont'd)		RM'000		RM'000		RM'000		RM'000
NET CASH FROM OPERATING ACTIVITIES/BALANCE BROUGHT FORWARD		2,073		7,193		2,439		15,247
CASH FLOWS FOR INVESTING ACTIVITIES								
Acquisition of property, plant and equipment Proceeds from disposal of property, plant and equipment Acquisition of biological assets	31	( 236 )	(	555 )	(	566 )	(	413 )
		360 ( 867 )	(	130 741)	(	40 867 )	(	40 9,088 )
NET CASH FOR INVESTING ACTIVITIES	_	(743_)	(	1,166 )	(	1,393 )	(	9,461 )
CASH FLOWS FOR FINANCING ACTIVITY								
Repayment of term loans Payment of hire purchase liabilities Repayment of trust receipts		( 1,159 )	(	1,077 )	(	1,159 )	(	1,077 )
		( 199) -	(	149) 1,829)	(	7)	(	_ 1,829 )
NET CASH FOR FINANCING ACTIVITIES	_	(	(	3,055)	(	1,166 )	(	2,906 )
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		( 28)		2,972	(	120 )		2,880
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		661	(	2,311 )		527	(	2,353)
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	32	633	•	661		407	_	527

(Incorporated in Malaysia) Company No : 387185 - W

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 1. GENERAL INFORMATION

The Company is a public company limited by shares and is incorporated under the Companies Act 1965 in Malaysia. The domicile of the Company is Malaysia.

The Company is principally engaged in the business of investment holding, forest management, harvesting and trading of timber.

The principal activities of the subsidiaries are set out in Note 8 to the financial statements.

There have been no significant changes in the nature of these principal activities during the financial year.

## 2. DATE OF AUTHORISATION FOR ISSUE OF FINANCIAL STATEMENTS

These financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated

## 3. BASIS OF PREPARATION

The financial statements of the Company are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Financial Reporting Standards ("FRSs") and the requirements of the Companies Act 1965 in Malaysia.

3.1 During the current financial year, the Company has adopted the following new accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any):

## FRSs and/or IC Interpretations (Including The Consequential Amendments)

Amendments to FRS 119: Defined Benefit Plans – Employee Contributions

Annual Improvements to FRSs 2010 – 2012 Cycle

Annual Improvements to FRSs 2011 – 2013 Cycle

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## **NOTES TO THE FINANCIAL STATEMENTS** FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 3. **BASIS OF PREPARATION (CONT'D)**

- The adoption of the above accounting standard(s) and/or interpretation(s) 3.1 (including the consequential amendments, if any) did not have any material impact on the Company's financial statements.
- 3.2 The Company has not applied in advance the following accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year:

FRSs and/or IC Interpretations (Including The Consequential Amendments)	Effective Date		
FRS 9 Financial Instruments (IFRS 9 issued by IASB in July 2015)	1 January 2018		
Amendments to FRS 10 and FRS 128 (2011): Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred until further notice		
Amendments to FRS 11 : Accounting for Acquisitions of Interests in Joint Operations	1 January 2016		
Amendments to FRS 10, FRS 12 and FRS 128 (2011): Investment Entities – Applying the Consolidation Exception	1 January 2016		
Amendments to FRS 101: Presentation of Financial Statements – Disclosure Initiative	1 January 2016		
Amendments to FRS 116 and FRS 138: Clarification of Acceptable Methods of Depreciation and Amortisation	1 January 2016		
Amendments to FRS 127 (2011): Equity Method in Separate Financial Statements	1 January 2016		
Annual Improvements to FRSs 2012 – 2014 Cycle	1 January 2016		

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 3. BASIS OF PREPARATION (CONT'D)

3.2 The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group upon their initial application except as follows:

FRS 9 (IFRS 9 issued by IASB in July 2014) replaces the existing guidance in FRS 139 and introduces a revised guidance on the classification and measurement of financial instruments, including a single forward-looking 'expected loss' impairment model for calculating impairment on financial assets, and a new approach to hedge accounting. Under this FRS 9, the classification of financial assets is driven by cash flow characteristics and the business model in which a financial asset is held. Therefore, it is expected that the Company's investments in unquoted shares that are currently stated at cost less accumulated impairment losses will be measured at fair value through other comprehensive income upon the adoption of FRS 9. The Company is currently assessing the financial impact of adopting FRS 9.

3.3 MASB has issued a new MASB approved accounting framework, the Malaysian Financial Reporting Standards ("MFRSs"), that are to be applied by all entities other than private entities; with the exception of entities that are within the scope of MFRS 141 (Agriculture) and IC Interpretation 15 (Agreements for Construction of Real Estate), including its parent, significant investor and venturer (herein called "transitioning entities").

As further announced by MASB on 28 October 2015, the transitioning entities are allowed to defer the adoption of MFRSs to annual periods beginning on or after 1 January 2018.

Accordingly, as a transitioning entity as defined above, the Company has chosen to defer the adoption of MFRSs and will only prepare its first set of MFRS financial statements for the financial year ending 31 December 2018. The Company is currently assessing the possible financial impacts that may arise from the adoption of MFRSs and the process is still ongoing.

## 4. SIGNIFICANT ACCOUNTING POLICIES

## 4.1 Critical Accounting Estimates and Judgements

Estimates and judgements are continually evaluated by the directors and management and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The estimates and judgements that affect the application of the Group's accounting policies and disclosures, and have a significant risk of causing a material adjustment to the carrying amounts of assets, liabilities, income and expenses are discussed below:

(a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial and production factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions.

The Group anticipates that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount.

Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

(b) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

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## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.1 Critical Accounting Estimates and Judgements (Cont'd)

## (c) Revaluation of Property, Plant and Equipment

Certain property, plant and equipment of the Group are reported at valuation which is based on valuations performed by independent professional valuers.

The independent professional valuers have exercised judgement in determining the prices based on the comparison method and nett current replacement cost approach including the assumption that the plant and equipment concern can be recommisioned/serviceable. Other factors such as model assumptions, market dislocations and unexpected correlations can also materially affect these estimates and the resulting valuation estimates.

## (d) Classification of Leasehold Land

The classification of leasehold land as a finance lease or an operating lease requires the use of judgement in determining the extent to which risks and rewards incidental to its ownership lie. Despite the fact that there will be no transfer of ownership by the end of the lease term and that the lease term does not constitute the major part of the indefinite economic life of the land, management considered that the present value of the minimum lease payments approximated to the fair value of the land at the inception of the lease. Accordingly, management judged that the Group has acquired substantially all the risks and rewards incidental to the ownership of the land through a finance lease.

## 4.2 Basis of Consolidation

The consolidated financial statements incorporated the financial statements of the Company and its subsidiaries made up to 31 December 2015.

Subsidiaries are entities (including structured entities) controlled by the Group. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.2 Basis of Consolidation (Cont'd)

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

At the end of each reporting period, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity.

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of consideration paid or received is recognised directly in equity of the Group.

Upon the loss of control of a subsidiary, the Group recognises any gain or loss on disposal in profit or loss which is calculated as the difference between:

- (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest in the former subsidiary; and
- (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the former subsidiary and any non-controlling interests.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.2 Basis of Consolidation (Cont'd)

Amounts previously realisable in other comprehensive income in relation to the former subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of (i.e. reclassified to profit or loss or transferred directly to retained profits). The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under FRS 139 or, when applicable, the cost on initial recognistion of an investment in an associate or a joint venture.

Acquisitions of businesses are accounted for using the acquisition method. Under the acquisition method, the consideration transferred for acquisition of a subsidiary is the fair value of the assets transferred, liabilities incurred and the equity interests issued by the Group at the acquisition date. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs, other than the costs to issue debt or equity securities, are realisable in profit or loss when incurred.

In a business combination achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

Non-controlling interests in the acquiree may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets at the date of acquisition. The choice of measurement basis is made on a transaction-by-transaction basis.

## 4.3 Goodwill

Under the acquisition method, any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of noncontrolling interests recognised and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities at the date of acquisition is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain and is recognised as a gain in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.4 Functional and Foreign Currency

## (a) Functional and Presentation Currency

The individual financial statements of each equity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The financial statements are presented in Ringgit Malaysia ("RM") which is the Company's functional and presentation currency.

## (b) Transactions and Balances

Transactions in foreign currency are converted into the respective functional currencies on initial recognition, using the exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities at the end of the reporting period are translated at the rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss.

## 4.5 Financial Instruments

Financial instruments are recognised in the statements of financial position when the Group has become a party to the contractual provisions of the instruments.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument classified as a liability are reported as an expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity.

Financial instruments are offset when the Group has a legally enforceable right to offset and intend to settle either on a net basis or to realise the asset and settle the liability simultaneously.

A financial instrument is recognised initially at its fair value. Transaction costs that are directly attributable to the acquisition or issue of the financial instrument (other than a financial instrument at fair value through profit or loss) are added to/deducted from the fair value through profit or loss are recognised immediately in profit or loss.

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## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.5 Financial Instruments (Cont'd)

Financial instruments recognised in the statements of financial position are disclosed in the individual policy statement associated with each item.

## (a) Financial Assets

On initial recognition, financial assets are classified as either financial assets at fair value through profit or loss, loans and receivables, held-tomaturity investments, or available-for-sale financial assets, as appropriate.

• Financial Assets at Fair Value Through Profit or Loss

Financial assets are classified as financial assets at fair value through profit or loss when the financial asset is either held for trading or is designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

• Financial Assets at Fair Value Through Profit or Loss

Financial assets at fair value through profit or loss are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. Dividend income from this category of financial assets is recognised in profit or loss when the Group's right to receive payment is established.

• Held-to-maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the management has the positive intention and ability to hold to maturity. Held-to-maturity investments are measured at amortised cost using the effective interest method less any impairment loss, with interest income recognised in profit or loss on an effective yield basis.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.5 Financial Instruments (Cont'd)

## (a) Financial Assets (Cont'd)

• Loans and Receivables Financial Assets

Trade receivables and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as loans and receivables financial assets. Loans and receivables financial assets are measured at amortised cost using the effective interest method, less any impairment loss. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

• Available-for-sale Financial Assets

Available-for-sale financial assets are non-derivative financial assets that are designated in this category or are not classified in any of the other categories.

After initial recognition, available-for-sale financial assets are remeasured to their fair values at the end of each reporting period. Gains and losses arising from changes in fair value are recognised in other comprehensive income and accumulated in the fair value reserve, with the exception of impairment losses. On derecognition, the cumulative gain or loss previously accumulated in the fair value reserve is reclassified from equity into profit or loss.

Dividends on available-for-sale equity instruments are recognised in profit or loss when the Group's right to receive payments is established.

Investments in equity instruments whose fair value cannot be reliably measured are measured at cost less accumulated impairment losses, if any.

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## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.5 Financial Instruments (Cont'd)

## (b) Financial Liabilities

All financial liabilities are initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method other than those categorised as fair value through profit or loss.

Fair value through profit or loss category comprises financial liabilities that are either held for trading or are designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

## (c) Equity Instruments

Instruments classified as equity are measured at cost and are not remeasured subsequently.

Ordinary Shares

Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from proceeds.

Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

## (d) Derecognition

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or the financial asset is transferred to another party without retaining control or substantially all risks and rewards of the asset. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 4.5 Financial Instruments (Cont'd)

## (d) Derecognition (Cont'd)

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

## 4.6 Investments in Subsidiaries

Investments in subsidiaries are stated at cost in the statement of financial position of the Company, and are reviewed for impairment at the end of the end of the reporting period if events or changes in circumstances indicate that their carrying values may not be recoverable. The cost of the investments included transaction costs.

On the disposal of the investments in subsidiaries, the difference between the net disposal proceeds and the carrying amount of the investments is recognised in profit or loss.

## 4.7 Investments

Investments are held on a long-term basis and are stated at cost. Allowance for diminution in value is only made if the directors are of the opinion that the diminution is other than temporary.

## 4.8 **Property, Plant and Equipment**

Property, plant and equipment, other than leasehold land, buildings, and plant and machinery are stated at cost less accumulated depreciation and accumulated impairment losses, if any.

Leasehold land, buildings and plant and machinery are stated at valuation less accumulated depreciation and impairment losses recognised after the date of the revaluation.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.8 Property, Plant and Equipment (Cont'd)

Leasehold land, buildings, plant and machinery are revalued periodically, at lease once in every 5 years. Surpluses arising from the revaluation are recognised in other comprehensive income and accumulated in equity under the revaluation reserve. Deficits arising from the revaluation, to the extent that they are not supported by any previous revaluation surpluses, are recognised in profit or loss.

Depreciation is charged to profit or loss (unless it is included in the carrying amount of another assets) on the straight-line method to write off the depreciable amount of the assets over their estimated useful lives. Depreciation of an asset does not cease when the asset becomes idle or is retired from active use unless the asset is fully depreciated. The principal annual rates of depreciation used for this purpose are:

Leasehold land	over the remaining lease period of 66 years
Buildings	2.63% - 10%
Office renovation	10%
Plant and machineries	6.67% - 10%
Furniture and fittings	10%
Office equipment	10%
Motor boats	20%
Motor vehicles	10% - 20%
Bridges	2% - 6.67%
Infrastructure	10%

Road consists of costs for the construction of mainline roads, such as clearing and grading, are amortised over the remaining unexpired period of the forest management unit licence.

The depreciation method, useful life and residual values are reviewed, and adjusted if appropriate, at end of the reporting period to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of the property, plant and equipment.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.8 **Property, Plant and Equipment (Cont'd)**

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred. Cost also comprises the initial estimate of dismantling and removing the asset and restoring the site on which it is located for which the Group is obligated to incur when the asset is acquired, if applicable.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising from derecognition of the assets is recognised in profit or loss. The revaluation reserve included in equity is transferred directly to retained profits on retirement or disposal of the assets.

### 4.9 Biological Assets

Biological assets are stated at cost which comprises expenditure incurred on land clearing, new planting, enrichment planting, silvicultural treatments, upkeep and maintenance of the sustainable forest management concession. The expenditure is being amortised over the remaining unexpired period of the forest management unit licence. However, for the cost of planted trees in industrial tree plantation area will be amortised upon commencement of log extraction on the basis of the volume of logs extracted in the period as a proportion of the estimated total volume that can be extracted.

### 4.10 Impairment

### (i) Impairment of Financial Assets

All financial assets (other than those categorised at fair value through profit or loss), are assessed at the end of each reporting period whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset. For an equity instrument, a significant or prolonged decline in the fair value below its cost is considered to be objective evidence of impairment.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.10 Impairment (Cont'd)

### (i) Impairment of Financial Assets (Cont'd)

An impairment loss in respect of held-to-maturity investments and loans and receivables financial assets is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

An impairment loss in respect of available-for-sale financial assets is recognised in profit or loss and is measured as the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in the fair value reserve. In addition, the cumulative loss recognised in other comprehensive income and accumulated in equity under fair value reserve, is reclassified from equity to profit or loss.

With the exception of available-for-sale equity instruments, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised. In respect of available-for-sale equity instruments, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to an impairment loss made is recognised in other comprehensive income.

### (ii) Impairment of Non-Financial Assets

The carrying values of assets, other than those to which FRS 136 – Impairment of Assets does not apply, are reviewed at the end of each reporting period for impairment when there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. The recoverable amount of the assets is the higher of the asset's fair value less costs to sell and their value-in-use, which is measured by reference to discounted future cash flow.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.10 Impairment (Cont'd)

### (ii) Impairment of Non-Financial Assets (Cont'd)

An impairment loss is recognised in profit or loss immediately unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset.

In respect of assets other than goodwill, and when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately, unless the asset is carried at its revalued amount in which case the reversal of the impairment loss is treated as a revalued amount.

### 4.11 Assets under Hire Purchase

Assets acquired under hire purchase are capitalised in the financial statements at the lower of the fair value of the leased assets and the present value of the minimum lease payment and, are depreciated in accordance with the policy set out in Note 4.8 above. Each hire purchase payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. Finance charges are recognised in profit or loss over the period of the respective hire purchase agreements.

### 4.12 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in-first out basis and comprises the purchase price and incidentals incurred in bringing the inventories to their present location and condition.

Net realisable value represents the estimated selling price less the estimated costs necessary to make the sale.

The Group writes down its obsolete or slow moving inventories based on assessment of the condition and the future demand for the inventories. These inventories are written down when events or changes in circumstances indicate that the carrying amounts may not be recovered.

(Incorporated in Malaysia) Company No : 387185 - W

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.13 Income Taxes

Income tax for the year comprises current and deferred tax.

Current tax is the expected amount of income taxes payable in respect of the taxable profit for the reporting period and is measured using the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

Deferred tax liabilities are recognised for all taxable temporary differences other than those that arise from goodwill or excess of the acquirer's interest in the n et fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient future taxable profits will be available to allow all or part of the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred income taxes relate to the same taxation authority.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.13 Income Taxes (Cont'd)

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transactions either in other comprehensive income or directly in equity and deferred tax arising from a business combination is included in the resulting goodwill or excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs.

### 4.14 Borrowing Costs

Borrowing costs, directly attributable to the acquisition and construction of property, plant and equipment are recognised as part of the cost of those assets, until such time as the assets are ready for their intended use or sale. Capitalisation of borrowing costs is suspended during extended periods in which active development is interrupted.

All other borrowing costs are recognised in profit or loss as expenses in the period in which they incurred.

### 4.15 Cash and Cash Equivalents

Cash and cash equivalents comprise cash in hand, bank balances, deposits pledged with bank that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less.

### 4.16 Employee Benefits

### (i) Short term benefits

Wages, salaries, bonuses and social security contributions are measured on an undiscounted basis and are recognised as an expense in the financial year in which the associated services are rendered by employees of the Group and of the Company.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.16 Employee Benefits (Cont'd)

### (ii) Defined contribution plans

The Group's contributions to a defined contribution plan are recognised in the profit or loss in the period to which they relate. Once the contributions have been paid, the Group has no further liability in respect of the defined contribution plan.

### 4.17 Related Parties

A party is related to an entity (referred to as the reporting entity) if:

- (a) A person or a close member of that person's family is related to a reporting entity if that person:
  - (i) has control or joint control over the reporting entity;
  - (ii) has significant influence over the reporting entity; or
  - (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- (b) An entity is related to a reporting entity if any of the following conditions applies:
  - (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.17 Related Parties (Cont'd)

- (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- (vii) the party is a post-employment benefit plan for the benefit of employees of the entity, or of any entity that is a related party of the entity.

Close members of the family of an individual are those family members who may be expected to influence, or influenced by, that individual in their dealings with the entity.

### 4.18 Contingent Liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

### 4.19 Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using a valuation technique. The measurement assumes that the transaction takes place either in the principal market or in the absence of a principal market, in the most advantageous market. For non-financial asset, the fair value measurement takes into account a market's participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.19 Fair Value Measurements (Cont'd)

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:

- Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liability that the entity can access at the measurement date;
- Level 2: Inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3: Inputs are unobservable inputs for the asset or liability.

The transfer of fair value between levels is determined as of the date of the event or change in circumstances that caused the transfer.

### 4.20 Revenue Recognition

(i) Sales of goods

Sales is measured at fair value of the consideration received or receivable and is recognised upon delivery of goods and customers' acceptance or performance of services and where applicable, net of returns and trade discounts.

(ii) Services

Revenue is recognised upon the rendering of services and when the outcome of the transaction can be estimated reliably. In the event the outcome of the transaction could not be estimated reliably, revenue is recognised to the extent of the expenses incurred that are recoverable.

(iii) Interest income

Interest income is recognised on an accrual basis, based on the effective yield on the investment.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.20 Revenue Recognition (Cont'd)

(iv) Dividend income

Dividend income from the other investment is recognised when the right to receive payment is established.

(v) Rental income

Rental income is recognised on an accrual basis.

### 5. BIOLOGICAL ASSETS

	The C	Group	The Company			
	2015	2014	2015	2014		
	RM'000	RM'000	RM'000	RM'000		
At 1 January	18,322	17,681	18,322	9,345		
Additions	867	741	867	9,088		
	19,189	18,422	19,189	18,433		
Amortisation during						
the financial year	(111_)	( 111 )	(111_)	( 111)		
At 31 December	19,078	18,311	19,078	18,322		

The Company has been granted a sustainable forest management licence over an area of 71,293 hectares in the Lingkabau Forest Reserve in Sabah for 100 years.

TIMBERVELL BERHAD (Incorporated in Malaysia) Company No : 387185 - W

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

## 6. PROPERTY, PLANT AND EQUIPMENT

	tion At es 31.12.2015 0 RM'000	87 ) 3,287	~ <b>~</b>	259 ) 8,050	-	-	12 ) 43	4) 2	1 700 \ DE OEE
	Depreciation Charges RM'000	)	е ,	л ,	8		- -	)	<u> </u>
	Disposal RM'000	ı	ı	·	ı	ı	143 )	I	143 1
	Written Off RM'000	ı	13)	I	ı	ı	25 ) (	I	38 / /
	Additions RM'000	ı	210 (		က	29	14 (	·	306 /
	At 1.1.2015 RM'000	3,374	9,294	8,309	7,082	178	309	9	<b>78 EE</b> 7
The Group	Net Book Value	Leasehold land	Buildings	Road and bridges	Plant and machineries	Motor vehicles	Office equipment, furniture and fittings	Office renovation	

TIMBERVELL BERHAD (Incorporated in Malaysia) Company No : 387185 - W

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# 6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At		Transfer From Investment		Deprec	Depreciation	At
Net Book Value	1.1.2014 RM'000	Additions RM'000	Properties RM'000	Disposal RM'000	Charges RM'000		31.12.2014 RM'000
Leasehold land	3,461	ı	ı	I	<u> </u>	87)	3,374
Buildings	9,592	60	ı	ı		358 )	9,294
Road and bridges	8,568	ı	I	I		259 )	8,309
Plant and machineries	7,746	426	I	( 26 )	-	,031)	7,082
Motor vehicles and motor boats	120	297	ı			239 )	178
Office equipment, furniture and fittings	150	18	420	( 26 )		253 )	309
Office renovation	10	ı		ı	<u> </u>	4	9
	29,647	801	420	( 82 )	)	2,231 )	28,552

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

					A	ccumulated	
The Group	At	At	Ac	cumulated	l	mpairment	Net Book
	Cost	Valuation	D	epreciation		Loss	Value
2015	RM'000	RM'000		RM'000		RM'000	RM'000
Leasehold land	-	3,544	(	257)		-	3,287
Buildings	810	13,977	(	2,744 )	(	2,875 )	9,168
Road and bridges	10,873	-	(	2,823 )		-	8,050
Plant and machineries	1,332	15,187	(	10,302 )	(	8)	6,209
Nursery	170	-	(	170 )		-	-
Motor vehicles	1,327	-	(	1,087 )	(	44 )	196
Office equipment,							
furniture and fittings	211	-	(	166 )	(	2)	43
Office renovation	56	-	(	54)		-	2
	14,779	32,708	(	17,603 )	(	2,929 )	26,955
2014							
Leasehold land	-	3,544	(	170)		-	3,374
Buildings	1,290	13,977	(	3,098)	(	2,875)	9,294
Road and bridges	10,873	-	(	2,564 )		-	8,309
Plant and machineries	1,374	15,187	(	9,471)	(	8)	7,082
Nursery	170	-	(	170)		-	-
Motor vehicles and							
motor boats	1,312	-	(	1,090)	(	44)	178
Office equipment,			-				
furniture and fittings	3,013	-	(	2,695 )	(	9)	309
Office renovation	37	-	(	31)		-	6
	18,069	32,708	(	19,289 )	(	2,936 )	28,552

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

### The Company

Net Book Value	At 1.1.2015 RM'000	Additions RM'000	Written Off RM'000	Ċ	reciation harges M'000	At 31.12.2015 RM'000
Buildings	36	210	( 13)	(	15)	218
Office renovation	6	-	-	(	4)	2
Road and bridges	8,309	-	-	(	259)	8,050
Plant and machineries	43	590	-	(	27)	606
Motor vehicles	5	155	-	Ì	9)	151
Office equipment,				•		
furnituer and fittings	70	14	( 21)	(	21 )	42
	8,469	969	( 34)	(	335)	9,069

Net Book Value	At 1.1.2014 RM'000	Additions RM'000	Ċ	reciation harges M'000	At 31.12.2014 RM'000
Buildings Office renovation Road and bridges Plant and machineries Motor vehicles and motor	26 10 8,568 -	60 - - 166	( ( (	50) 4) 259) 123)	36 6 8,309 43
boats Office equipment, furniture	13	173	(	181)	5
and fittings	83 8,700	14 413	(	27) 644)	

### **NOTES TO THE FINANCIAL STATEMENTS** FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### PROPERTY, PLANT AND EQUIPMENT (CONT'D) 6.

The Company 2015	At Cost RM'000	-	ccumulated epreciation RM'000	Imp	umulated pairment Loss M'000	Net Book Value RM'000
Buildings Office renovation Road and bridges Plant and machineries Nursery Motor vehicles Office equipment, furniture and fittings	810 56 10,873 1,042 170 647 202 13,800	( ( ( ( (	592 ) 54 ) 2,823 ) 428 ) 170 ) 452 ) 160 ) 4,679 )	(	- - - 8) - 44) - 52)	218 2 8,050 606 - 151 42 9,069
2014	13,800	(	4,079 )	(	52)	9,009
Buildings Office renovation Road and bridges Plant and machineries Nursery Motor vehicles and motor boats Office equipment, furniture and fittings	1,290 37 10,873 166 170 439 302		1,254 ) 31 ) 2,564 ) 123 ) 170 ) 390 ) 232 )	(	- - - - 44 ) -	36 6 8,309 43 - 5 70
	13,277	(	4,764 )	(	44 )	8,469

The Group's leasehold land was revalued in 2012 based on comparison method of valuation. The Group's buildings and plant and machinery were revalued in 2012 and 2010 respectively on net current replacement cost approach of valuation.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

If the leasehold land, buildings and plant and machineries were measured using the cost model, the carrying amounts would be as follows:

The Group 2015	At Cost RM'000	Accumulated Depreciation RM'000	Net Book Value RM'000
Leasehold land Buildings Plant and machineries	2,192 14,677 48,783	( 729) ( 7,061) ( 48,783)	1,463 7,616 -
2014	65,652	( 56,573 )	9,079
Leasehold land Buildings Plant and machineries	2,192 14,677 48,827	(   685 ) (   6,830 ) (  48,827 )	1,507 7,847 -
	65,696	( 56,342 )	9,354

At end of the reporting period, the carrying amount of assets acquired under hire purchase terms are as follows:

	The G	iroup	The Company		
	2015	2014	2015	2014	
Plant and machinery Motor vehicles	430 112	783 140	430 112	-	
	542	923	542	-	

Included in the net book value of the property, plant and equipment of the Company at the end of the reporting period there was a motor vehicle amounting to RM NIL (2014: RM 3,300) was registered under the name of a subsidiary company.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 7. INVESTMENT PROPERTIES

	The Group			
	<b>2015</b> RM'000	<b>2014</b> RM'000		
At cost:				
At beginning of financial year Transfer to plant and equipment	-	2,346 ( 2,346 )		
At end of financial year	-	-		
Less: Accumulated depreciation				
At beginning of financial year Transfer to plant and equipment	-	1,927 ( 1,927 )		
At end of financial year	-	-		
Net book value	-	-		

### 8. INVESTMENTS IN SUBSIDIARIES

	<b>2015</b> RM'000		<b>2014</b> RM'000
Unquoted shares, at cost	52,351		52,351
Quasi loans	19,596		19,596
	71,947		71,947
Less: Accumulated impairment loss		_	
At 1 January	49,418		48,800
Addition during the financial year	931		618
	50,349		49,418
	21,598		22,529

The Company

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

Details of the subsidiaries are as follows:

Name of subsidiary	Country of Incorporation	Equity 2015 %	Interest 2014 %	Principal activities
Timberwell Plywood Sdn. Bhd.	Malaysia	59	59	Ceased operations
Timberwell Properties Sdn. Bhd.	Malaysia	100	100	Property investment and holding
Timberwell Forest Sdn. Bhd.	Malaysia	100	100	Ceased operations
Timberwell Plantations Sdn. Bhd.	Malaysia	100	100	Cultivation of industrial trees and other crops

The Company carried out a review of the recoverable amount of its investments in subsidiaries during the financial year. As a result of the review, no impairment loss is deemed necessary for certain subsidiaries. The recoverable amount is based on the net asset value of the subsidiaries.

The non-controlling interests at the end of the reporting period comprise the following:

		<b>2015</b> RM'000		<b>2014</b> RM'000
Timberwell Plywood Sdn. Bhd.	(	895)	(	579)

The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:

	2015	2014
	RM'000	RM'000
At 31 December		
Non-current assets	17,709	18,859
Current assets	392	257
Non-current liabilities	( 2,415 )	( 2,615 )
Current liabilities	(2,183)	(2,227)
Net assets	13,503	14,274

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows: (Cont'd)

		<b>2015</b> RM'000		<b>2014</b> RM'000
Financial year ended 31 December Loss for the financial year Total comprehensive expenses	(	772) 772)	( (	921) 921)
Net cash flows generated/(used in) operating activities Net cash flows from investing activities Net cash flows from financing activities	(	14 ) - -	( ( (	137) 35) 8)

### 9. NON-TRADE RECEIVABLES, DEPOSITS AND PREPAYMENTS

	The Group		The Company		
Non-current	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000	
Non-trade receivables	670	237	514	238	
Current					
Non-trade receivables, deposits and					
prepayments	3,426	3,857	3,342	3,578	
Less: Allowance for	4,096	4,094	3,856	3,816	
impairment loss	2,729	2,893	2,729	2,729	
	1,367	1,201	1,127	1,087	

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 9. NON-TRADE RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONT'D)

	The Group		The Company		
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000	
Allowance of impairment losses:					
At 1 January	2,893	2,893	2,729	2,729	
Written off during the financial year	(164_)	-			
At 31 December	2,729	2,893	2,729	2,729	
Current					
Non-trade receivables	697	964	613	849	

Non-trade receivables, deposits and prepayments is unsecured, interest free and has no fixed terms of repayment.

### **10. INVENTORIES**

	The Group		The Co	mpany
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Cost				
Finished goods	1,172	764	1,172	748
Net realisable value				
Consumable	-	410	-	-
	1,172	1,174	1,172	748
Less: Allowance for slow-moving	·	·		
inventories	-	427	-	-
Total	1,172	747	1,172	748

(Incorporated in Malaysia) Company No : 387185 - W

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### **11. TRADE RECEIVABLES**

	The Gr	oup	The Con	npany
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Third party Less: Allowance for impairment	2,914	2,135	2,699	2,129
losses	999	1,005	999	999
	1,915	1,130	1,700	1,130
Allowance for impairment losses:				
At 1 January Written off during	1,005	1,005	999	999
the financial year	(6)	-	-	-
	999	1,005	999	999

The Group's normal trade credit terms ranging from 30 to 60 days. Other credit terms are assessed and approved on a case-by-case basis.

### 12. AMOUNTS DUE FROM/(TO) SUBSIDIARIES

The amounts due from/(to) subsidiaries are non-trade in nature, unsecured, interestfree and repayable on demand. The amounts due are to be settled in cash.

### 13. FIXED DEPOSIT WITH A LICENSED BANK

The fixed deposit is pledged to a licensed bank as a security for credit facilities granted to the Company.

The weighted average effective interest rate of fixed deposit at the end of the reporting period is 2.50% (2014: 2.50%) per annum. The maturity period of the fixed deposits at end of the reporting period is 1 month (2014: 1 month).

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 14. SHARE CAPITAL

	The Company						
	2015	2014	2015	2014			
Authorised	Number of	of shares	RM	RM			
Ordinary share of RM1 each	500,000,000	500,000,000	500,000,000	500,000,000			
lssued and fully paid-up							
Ordinary share of RM1 each	89,050,667	89,050,667	89,050,667	89,050,667			

### **15. SHARE PREMIUM**

The share premium is not distributable by way of dividends.

### **16. REVALUATION RESERVE**

The revaluation reserve represents the increase in the fair value of leasehold land, buildings, and plant and machinery of the Group (net of deferred tax).

### **17. DEFERRED TAXATION**

	The Group		The Company		pany			
	<b>2015</b> RM'000		<b>2014</b> RM'000		<b>2015</b> RM'000		<b>201</b> 4 RM'00	
At 1 January Recognised in profit	6,305		6,788		3,689		3,9	62
or loss (Note 29)	260	(	483)		460	(	2	73)
At 31 December	6,565		6,305		4,149		3,6	89

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 17. DEFERRED TAXATION (CONT'D)

The deferred tax liabilities arose from the following temporary differences:

	The	The Group		ompany
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Property, plant and				
equipment	4,394	4,787	1,978	2,171
Biological assets	2,174	1,804	2,174	1,804
Others	(3)	( 286 )	(3)	(286_)
	6,565	6,305	4,149	3,689

### **18. LONG-TERM BORROWINGS**

	The Group		The Company	
	2015 2014		2015	2014
	RM'000	RM'000	RM'000	RM'000
Hire purchase				
payables (Note 23)	299	368	299	-

### **19. NON-TRADE PAYABLES AND ACCRUALS**

	The G	The Group		mpany
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Third parties Amounts due to	4,712	4,916	4,503	4,703
directors - fees	120	185	120	185
Related parties	3,444	4,362	3,444	4,362
	8,276	9,463	8,067	9,250

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### **19. NON-TRADE PAYABLES AND ACCRUALS (CONT'D)**

	The G	roup	The Co	mpany
Representing non- trade payables and accruals:	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Current Non-current	4,832 3,444	5,101 4,362	4,623 3,444	4,888 4,362
	8,276	9,463	8,067	9,250

Three of the related parties amounting to RM3,444,000 (2014: RM4,362,000) bear interest rate at 6.5% (2014: 6.5%) per annum and shall be fully paid in year 2018.

### **20. TRADE PAYABLES**

The normal trade credit term granted to the Group ranging from 30 to 60 days.

### **21. SHORT-TERM BORROWINGS**

	The Group		The Company	
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Term loans Hire purchase	-	1,159	-	1,159
payables (Note 23)	97	158	97	-
	97	1,317	97	1,159

The term loans are secured by:

- (i) Open All-Monies facility agreement for RM 20 million between the Company and the bank;
- (ii) Registered 3rd party and 1st and 2nd legal charges for RM 10 million each to be created over land with building, plant and machinery of Timberwell Plywood Sdn. Bhd. a subsidiary company; and

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 21. SHORT-TERM BORROWINGS (CONT'D)

The term loans are secured by (Cont'd):

(iii) A registered 1st debenture for RM 20 million to be created over the Company present and future, fixed and floating assets.

Other information on financial risks of borrowings are disclosed in Note 39.1(c).

### 22. NET ASSETS PER SHARE

The net assets per share is calculated based on the net assets value at the end of the reporting period of RM 35,041,000 (2014: RM 33,974,000) divided by the enlarged number of ordinary shares in issue at the end of the reporting period of 89,050,667 (2014: 89,050,667), details of which are as follows:

	The G	iroup
	2015	2014
Ordinary shares of RM1.00 each in issue at	RM'000	RM'000
the end of the reporting period	89,051	89,051

### 23. HIRE PURCHASE PAYABLES

	The Group		The Co	mpany
Minimum hire purchase payments:	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Repayable within one year Repayable between	128	194	128	-
one to five years	<u> </u>	<u>413</u> 607	<u> </u>	

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 23. HIRE PURCHASE PAYABLES (CONT'D)

	The Gr	oup	The Company	
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Cont'd	464	607	464	-
Less: Future finance charges	68	81	68	
Representing value of hire purchase liabilities	396	526	396	
Present value of hire purchase liabilities:				
Repayable within one year Repayable between	97	158	97	-
one to five years	299	368	299	-
	396	526	396	-
Representing hire purchase liabilities:				
Current Non-current	97 299	158 368	97 299	-
	396	526	396	-

The hire purchase facility bears effective interest rate ranging from 5.13% to 9.45% (2014: ranging from 5.26% to 7.75%) per annum and will be fully paid in 2019.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 24. REVENUE

Revenue of the Group and of the Company represents the invoiced value of goods sold and services rendered less trade discounts and returns is as follows:

	The Group		The Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Sale of timber products	25,083	24,378	25,083	24,377
Rental	21	108	-	-
Management fee	50	-	-	-
	25,154	24,486	25,083	24,377

### 25. COST OF SALES

Cost of sales represents cost of inventories sold and services rendered.

### **26. OTHER OPERATING INCOME**

	The Group		The Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Gain on disposal of				
property, plant and				
equipment	217	45	40	40
Interest income	20	103	9	102
Miscellaneous	55	96	7	-
Realised gain on				
foreign exchange	6	-	6	-
Rental income	486	445	196	202
	784	689	258	344

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 27. FINANCE COSTS

	The Group		The Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Interest expense				
- Advances from				
related parties	383	428	383	428
<ul> <li>Bank borrowings</li> </ul>	59	267	59	267
<ul> <li>Hire purchase</li> </ul>	35	28	3	-
- Loan and receivables	-	52	-	52
- Shareholder	50	116	50	116
	527	891	495	863

### 28. PROFIT/(LOSS) BEFORE TAXATION

	The G	iroup	The Company	
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Profit/(Loss) before taxation is arrived at after charging:				
Audit fee	89	89	75	73
Amortisation of				
biological assets	111	111	111	111
Depreciation of property, plant and			~~~	
equipment	1,722	2,231	335	644
Impairment loss on investment in				
subsidiaries	-	-	931	618
Plant and equipment				
written off	38	-	34	-
Rental of premises	51	51	51	51
Staff costs (Note 38)	812	700	665	554

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### **29.** INCOME TAX EXPENSE

	The	Group	The Co	ompany
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Income tax - current year	283	9	237	-
Deferred taxation				
- origination of temporary				
differences - reversal of temporary	553	-	552	-
differences - under/(over)provision	( 203 )	( 492 )	-	( 273)
in the previous year	( 90)	9	( 92)	-
	260	(483)	460	(273)
Total income tax expense	543	(474_)	697	( 273 )

Subject to agreement with tax authorities, the unutilised tax losses and unabsorbed capital allowances at end of the reporting period available to be carried forward for offset against future taxable business income are as follows:

	The Group	
	<b>2015</b> RM'000	<b>2014</b> RM'000
Unutilised tax losses Unabsorbed capital allowances	20,615 28,435	20,615 28,516
	49,050	49,131

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 29. INCOME TAX EXPENSE (CONT'D)

A reconciliation of the income tax expense applicable to the profit/(loss) before taxation at the statutory income tax rate to the income tax expense at the effective tax rate of the Group and of the Company is as follows:

		The ( 2015 RM'000	Group F	<b>2014</b> RM'000	The Co 2015 RM'000	-	ny 2014 RM'000
Profit/(Loss) before taxation		1,294	(	419)	1,416		336
Taxation at statutory tax rate of 25% Expenses not deductible		324	(	105 )	354		84
for tax purposes Non-taxable income	(	316 44)	(	324 746 )	435 -	(	225 582)
Deferred tax assets not recognised during the financial year		37	,	44	-	·	-
Under/(Over)provision of deferred tax in previous year	(	90)		9	( 92)		-
Total income tax expense	-	543	(	474 )	697	(	273)

### **30. EARNINGS PER SHARE**

### Basic

Basic loss or earnings per share is calculated by dividing the profit for the financial year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year held by the Company.

	The Group	
	2015	2014
Profit after taxation (RM'000)	751	55
Profit attributable to owners of the Company (RM'000)	1,067	433
Weighted average number of ordinary shares in issue (units'000)	89,051	89,051
Basic earnings per share (sen)	1.20	0.49

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 31. ACQUISITION OF PROPERTY, PLANT AND EQUIPMENT

	The Group		The Company	
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Acquisition of property, plant and equipment Financed by hire	306	801	969	413
purchase arrangments	(70)	(246_)	( 403 )	-
	236	555	566	413

### 32. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the statements of cash flows comprise the following:

-	The Group		The Com	The Company	
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Fixed deposit with a					
licensed bank	360	351	360	351	
Cash and bank balances	293	310	67	176	
Bank overdraft					
(unsecured)	(20_)	-	(20_)	-	
	633	661	407	527	

### **33. DIRECTORS' REMUNERATION**

The aggregate amount of emoluments received and receivable by the directors of the Group and of the Company during the financial year are as follows:

	The Group		The Company	
	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Non-executive - Fees	124	110	120	105
- Other emoluments	34	36	34	36
	158	146	154	141

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 33. DIRECTORS' REMUNERATION (CONT'D)

The details of emoluments for the directors of the Group and of the Company received/receivable for the financial year in bands of RM50,000 are as follows:

	The Group/The Company				
	20	15	20	14	
	Executive Directors	Non- Executive Directors	Executive Directors	Non- Executive Directors	
RM50,000 and below	-	5	-	5	

### 34. RELATED PARTY DISCLOSURES

(a) In addition to the transactions detailed elsewhere in the financial statements, the Group and of the Company had the following transactions with related parties during the financial year:

The Group/The Company	2015 RM'000	2014 RM'000
<ul> <li>(a) Interest paid/payable for advances granted from business entity/company connected to the directors</li> </ul>	302	332
(b) Interest paid/payable to directors	4	20
(c) Interest paid/payable to shareholder	29	51
(d) Interest paid/payable to Chief Executive Officer	18	46
(e) Transactions with a company in which the Chief Executive Officer of the Company is connected to a director of that company:		
- Interest paid/payable for advances granted	64	83

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### 34. RELATED PARTY DISCLOSURES (CONT'D)

(b) Compensation of key management personnel

The remuneration of key management (excluding directors) during the financial year is as follows:

	The Group		The Co	mpany
Staff costs:	<b>2015</b> RM'000	<b>2014</b> RM'000	<b>2015</b> RM'000	<b>2014</b> RM'000
Short-term employee benefits Post-employment benefits: - Defined contribution	768	695	658	644
plan	96	92	82	85
	864	787	740	729

### **35. CONTINGENT LIABILITIES**

	The Group		The Co	The Company	
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Bank guarantees granted to secure a performance bond made in favour of					
the Forestry Department Bank guarantee facility in	5,000	5,000	5,000	5,000	
favour of third party	19	-	-	-	
	5,019	5,000	5,000	5,000	

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### **36. CAPITAL COMMITMENTS**

	The Group		The Co	mpany
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Approved but not contracted for: - Industrial tree-planting				
project (2014 - 2023)	111,064	118,793	111,064	118,793
<ul> <li>Biological assets</li> </ul>	1,836	2,388	1,836	2,388
- Plant and equipment	280	335	280	335

### **37. FOREIGN EXCHANGE RATES**

The applicable closing foreign exchange rates used (expressed on the basis of one unit of foreign currency to RM equivalent) for the translation of foreign currency balances at the end of the reporting period are as follows:

	2015 RM	2014 RM
United States Dollar	4.29	3.50

### **38. EMPLOYEES INFORMATION**

	The Group		The Co	mpany
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Staff cost - Employees' Provident				
Fund contributions - Salaries, wages and	84	77	67	60
bonuses	724	618	594	490
- Socso	4	5	4	4
	812	700	665	554

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### **39.** FINANCIAL INSTRUMENTS

The Group's activities are exposed to a variety of market risks (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The Group's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

### 39.1 Financial Risk Management Policies

The Group's policies in respect of the major areas of treasury activity are as follows:

### (a) Market Risk

### (i) Foreign Currency Risk

The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than Ringgit Malaysia. The currencies giving rise to this risk are primarily United States Dollar. Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level.

### (ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from interest-bearing financial assets and liabilities. The Group's policy is to obtain the most favourable interest rates available. Any surplus funds of the Group will be placed with licensed financial institutions to generate interest income.

Information relating to the Group's exposure to the interest rate risk of the financial liabilities is disclosed in Note 39.1 (c) to the financial statements.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

### **39.** FINANCIAL INSTRUMENTS (CONT'D)

### 39.1 Financial Risk Management Policies (Cont'd)

### (a) Market Risk (Cont'd)

(ii) Interest Rate Risk (Cont'd)

Interest rate risk sensitivity analysis

The following table details the sensitivity analysis to a reasonably possible change in the interest rates as at the end of the reporting period, with all other variables held constant:

	The Group			The Company		
	2015 RM'000	2014 RM'000		2015 RM'000	2014 RM'000	
Effects on Profit/(Loss) after Taxation						
Increase of 10 basic points Decrease of 10	-	(	1)	-	(	1)
basic points	-		1	-		1
Effects on Equity						
Increase of 10 basic points Decrease of 10	-	(	1)	-	(	1)
basic points	-		1	-		1

The Group is not exposed to interest rate risk in 2015 as the interest-bearing financial instruments carry fixed interest rate and are measured at amortised cost. As such, sensitivity analysis is not disclosed.

### (iii) Equity Price Risk

The Group and the Company does not have quoted investments and hence is not expose to equity price risk.

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

# 39.1 Financial Risk Management Policies (Cont'd)

## (b) Credit Risk

The Group's exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including quoted investments, cash and bank balances and derivatives), the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of the trade and other receivables as appropriate. The main components of this allowance are a specific loss component that relates to individually significant exposures.

(i) Credit risk concentration profile

The Group does not have any major concentration of credit risk related to any individual customer or counterparty.

(ii) Exposure to credit risk

As the Group does not hold any collateral, the maximum exposure to credit risk is represented by the carrying amount of the financial assets as at the end of the reporting period.

The exposure of credit risk for trade receivables by geographical region is as follows:

-	The Group		The Co	mpany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Malaysia	1,915	1,130	1,700	1,130

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

## 39.1 Financial Risk Management Policies (Cont'd)

## (b) Credit Risk (Cont'd)

(iii) Ageing analysis

The ageing analysis of the Group's trade receivables (including amount owing by subsidiaries) as at the end of the reporting period is as follows:

The Group	Gross Amount RM'000	Individual Impairment RM'000	Carrying Amount RM'000
2015			
Not past due	1,426	-	1,426
Past due: - less than 3 months - 3 – 6 months	437 27	-	437 27
Past due: - over 6 months	1,024	999	25
2014			
Not past due	454	-	454
Past due: - less than 3 months	675	-	675
Past due: - over 6 months	1,006	1,005	1

At the end of the reporting period, trade receivables that are individually impaired were those in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancement.

#### Trade receivables that are past due but not impaired

The Group believes that no impairment allowance is necessary in respect of these trade receivables. They are substantially companies with good collection track record and no recent history of default.

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

# 39.1 Financial Risk Management Policies (Cont'd)

# (b) Credit Risk (Cont'd)

(iii) Ageing analysis (Cont'd)

Trade receivables that are neither past due nor impaired

A significant portion of trade receivables that are neither past due nor impaired are regular customers that have been transacting with the Group. The Groups uses ageing analysis to monitor the credit quality of the trade receivables. Any receivables having significant balances past due or more than 30 days, which are deemed to have higher credit risk, are monitored individually.

## (c) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group practises prudent risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

Certain substantial shareholders have committed to provide financial support to the Company should the Company requires funds for its business activities.

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

# 39.1 Financial Risk Management Policies (Cont'd)

# (c) Liquidity Risk (Cont'd)

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):

The Group	Weighted Average Effective Rate %	Carrying Amount RM'000	Contractual Undiscounted Cash Flows RM'000	Within 1 Year RM'000	1 – 5 Years RM'000
2015					
Hire purchase payables Trade payables Non-trade payables	7.94 Nil	396 2,175	464 2,175	128 2,175	336 -
and accruals Bank overdraft (unsecured)	8.00 Nil	8,276 20	8,276 20	4,832 20	3,444
(unsecured)		10,867	10,935	7,155	3,780
2014					
Hire purchase payables Term loans Trade payables Non-trade payables and accruals	7.99 8.35 Nil 8.00	526 1,159 294 9,463 11,442	607 1,159 294 9,463 11,523	194 1,159 294 5,101 6,748	413 - 4,362 4,775

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

# 39.1 Financial Risk Management Policies (Cont'd)

(c) Liquidity Risk (Cont'd)

The Company	Weighted Average Effective Rate %	Carrying Amount RM'000	Contractual Undiscounted Cash Flows RM'000	Within 1 Year RM'000	1 – 5 Years RM'000
2015					
Amounts due to subsidiaries Hire purchase payables	Nil 7.94	15,153 396	15,153 464	15,153 128	- 336
Trade payables Non-trade	Nil	2,156	2,156	2,156	-
payables and accruals Bank overdraft	8.00	8,067	8,067	4,623	3,444
(unsecured)	Nil	20	20	20	-
		25,792	25,860	22,080	3,780
2014					
Term loans Amounts due	8.35	1,159	1,159	1,159	-
to subsidiaries Trade payables Non-trade payables	Nil Nil	15,114 280	15,114 280	15,114 280	-
and accruals	8.00	9,250	9,250	4,888	4,362
		25,803	25,803	21,441	4,362

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

### 39.2 Capital Risk Management

The Group manages its capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support their businesses and maximise shareholders value. To achieve this objective, the Group may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group manages its capital based on debt-to-equity ratio that complies with debt covenants and regulatory, if any. The debt-to-equity ratio is calculated as total borrowings from financial institutions.

There was no change in the Group's approach to capital management during the financial year.

The debt-to-equity ratio of the Group as at the end of the reporting period was as follows:

	The G	roup
	2015 RM'000	2014 RM'000
Hire purchase payables Term loans	-	526 1,159
	-	1,685
Less: Fixed deposit with a licensed bank Less: Cash and bank balances	-	351 310
Net debt	-	1,024
Total equity	-	33,395
Total capital	-	34,419
Debt-to-equity ratio	-	0.03

The debt-to-equity ratios of the Group at the end of the reporting period 2015 is not presented as its cash and cash equivalents exceeded the total debts.

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

## 39.2 Capital Risk Management (Cont'd)

Under the requirement of Bursa Malaysia Practice Note No. 17/2005, the Company is required to maintain a consolidated shareholders' equity (total equity attributable to owners of the Company) equal to or not less than the 25% of the issued and paid-up share capital (excluding treasury shares) and such shareholders' equity is not less than RM22 million. The Company has complied with this requirement.

## **39.3 Classification of Financial Instruments**

	The G	•	The Company		
Financial Assets	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Loans and receivables financial assets					
Trade receivables	1,915	1,130	1,700	1,130	
Non-trade receivables and deposits	1,367	1,201	1,127	1,087	
Amounts due from subsidiaries	-	-	73	152	
Fixed deposit with a licensed bank	360	351	360	351	
Cash and bank balances	293	310	67	176	
	3,935	2,992	3,327	2,896	
Financial Liabilities					
Other financial liabilities					
Hire purchase payables	396	526	396	-	
Term loans	-	1,159	-	1,159	
Trade payables	2,175	294	2,156	280	
Non-trade payables and accruals	8,276	9,463	8,067	9,250	
Amounts due to subsidiaries Bank overdraft	-	-	15,153	15,114	
(unsecured)	20	-	20		
	10,867	11,442	25,792	25,803	

(Incorporated in Malaysia) Company No : 387185 - W

# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# **39.** FINANCIAL INSTRUMENTS (CONT'D)

### **39.4 Fair Values of Measurements**

The carrying amounts of the financial assets and financial liabilities reported in the financial statements approximated their fair values except for the following:

	2015		201	4
	Carrying	Fair	Carrying	Fair
The Group	Amount RM'000	Value RM'000	Amount RM'000	Value RM'000
Hire purchase payables	396	396	526	531
The Company				
Hire purchase payables	396	396	-	-

The following summarises the methods used to determine the fair values of the financial instruments:

- (i) The financial assets and financial liabilities maturing within the next 12 months approximated their fair values due to the relatively short-term maturity of the financial instruments.
- (ii) The fair value of hire purchase payables is determined by discounting the relevant cash flows using current interest rates for similar instruments as at the end of the reporting period.
- (iii) The carrying amounts of the term loans approximated their fair values as these instruments bear interest at variable rates.

The fair values are within level 2 of the fair value hierarchy.

The interest rates used to discount estimated cash flows, where applicable, is as follow:

	2015 %	2014 %
Hire purchase payables	5.13 - 9.45	5.26 - 7.75

At the end of the reporting period, there were no financial instruments carried at fair values.

(Incorporated in Malaysia) Company No : 387185 - W

# NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2015

# 40. SUPPLEMENTARY INFORMATION – DISCLOSURE OF REALISED AND UNREALISED PROFITS/LOSSES

The breakdown of the accumulated losses of the Group and of the Company as at the end of the reporting period into realised and unrealised profits/(losses) are presented in accordance with the directive issued by Bursa Malaysia Securities Berhad and prepared in accordance with Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants, as follows:

	Th	e Group	The Co	ompany
	2015	2014	2015	2014
<b>T</b> .(.)	RM'000	RM'000	RM'000	RM'000
Total accumulated loss	ses:			
- realised - unrealised	( 132,820 ( 6,565	) ( 132,676 ) ) ( 6,305 )	) ( 69,858 ) ) ( 4,149 )	( 71,037 ) ( 3,689 )
	( 139,385	) (138,981)	) (74,007)	(74,726)
Less: Consolidation adjustments	69,811	68,340		
Total income tax expense	( 69,574	) ( 70,641 )	) ( 74,007 )	( 74,726 )

# **LIST OF PROPERTIES**

AS AT 31 DECEMBER 2015

#### TIMBERWELL PLYWOOD SDN.BHD.

2 parcels of industrial land situated in the District of Sandakan, Sabah

Location	Land Area	Tenure	Approximate Age (year) of Building	Description	Net Book Value as at 31.12.2015 (RM'000)
CL075385670	29.19 acres	99 years (01.01.1980 to	20	Industrial land with	12,237
CL075385689		31.12.2078)		storage sheds, integrated processing plant cum office	(After revaluation)

# **ANALYSIS OF SHAREHOLDINGS**

AS AT 31 MARCH 2016

Authorised share capital Issued and paid-up share capital Class of shares Voting rights

: RM500,000,000

- Issued and paid-up share capital : RM89,050,677 divided into 89,050,677 ordinary shares of RM1.00 each
  - : Ordinary Shares of RM1.00 each
  - : One (1) vote per one ordinary share (on a poll)

#### DISTRIBUTION OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	% of Shareholders	No. of Shares	% of Issued and Paid-Up Capital
1 – 99	21	1.59	853	0.00
100 – 1,000	501	37.93	469,431	0.53
1,001 – 10,000	632	47.84	2,124,650	2.39
10,001 – 100,000	115	8.71	3,393,724	3.81
100,001 – 4,452,532 *	48	3.63	37,625,497	42.25
4,452,533 and above **	4	0.30	45,436,522	51.02
TOTAL:	1,321	100.00	89,050,677	100.00

Notes:

\* Less than 5% of issued shares

\*\* 5% and above of issued shares

#### LIST OF SUBSTANTIAL SHAREHOLDERS (AS AT 31 March 2016)

Name of Substantial Shareholders	Direct Interest	% I	Indirect Interest	%
Dato' Seri Tiong King Sing	21,210,322	23.82	-	-
Tan Tjeng Hok @ Lam Hak Ming	28,509,700	32.02	230,798	0.26
Datuk Yap Pak Leong	4,546,300	5.11	1,512,000#	1.70
Agnes Soei-Tin Lamey	-	-	28,740,498	32.27

# Deemed interested by virtue of shareholdings held by persons connected.

#### DIRECTORS' INTEREST IN SHARES IN THE COMPANY

Name of Directors	<b>Direct Interest</b>	% Ir	ndirect Interest	%
Dato' Seri Abdul Azim Bin Mohd Zabidi	-	-	-	-
Datuk Alladin Bin Mohd Hashim	-	-	-	-
Datuk Yap Pak Leong	4,546,300+	5.11	1,512,000*	1.70
Sui Diong Hoe	-	-	-	-
Agnes Soei-Tin Lamey	-	-	28,740,498	32.27
Melton Martin	-	-	-	-
Yap Fook Fung (Alternate Director to Datuk Yap Pak Leong)	1,240,000	1.39	15,000*	0.02

Notes:-

+ Held in own name / through nominee companies.

\* Deemed interested by virtue of shareholdings hold by persons connected

# **ANALYSIS OF SHAREHOLDINGS**

AS AT 31 MARCH 2016

#### LIST OF THIRTY LARGEST SHAREHOLDERS

No.	Name	No. of Shares Held	%
1	RHB Nominees (Tempatan) Sdn. Bhd.	21,210,322	23.82
	[OSK Capital Sdn. Bhd. for Tiong King Sing]		
2	Tan Tjeng Hok @ Lam Hak Ming	10,459,600	11.75
3	Alliancegroup Nominees (Tempatan) Sdn. Bhd.	9,000,000	10.11
	[Tan Tjeng Hok @ Lam Hak Ming (8061267)]		
4	RHB Nominees (Asing) Sdn. Bhd.	4,766,600	5.35
	[Pledged securities account for Tan Tjeng Hok @ Lam Hak Ming]		
5	Tan Tjeng Hok @ Lam Hak Ming	4,283,500	4.81
6	RHB Nominees (Tempatan) Sdn. Bhd.	3,458,700	3.88
	[Pledged securities account for Hew Mui Lan]		
7	Harmony Chime Sdn. Bhd.	2,367,533	2.66
8	Ting Sing Hong	2,282,500	2.56
9	CIMSEC Nominees (Tempatan) Sdn. Bhd.	2,208,000	2.48
	[CIMB Bank for Yap Pak Leong (MQ0379)]		
10	Kenanga Nominees (Tempatan) Sdn. Bhd.	1,638,000	1.84
	[Pledged securities account for Chiong Sui Chai & Sons Sdn. Bhd.]		
11	Kenanga Nominees (Tempatan) Sdn. Bhd.	1,498,600	1.68
	[Pledged securities account for Patrick Chiong Sui Chai]		
12	Bonus River Sdn. Bhd.	1,459,000	1.64
13	RHB Nominees (Tempatan) Sdn. Bhd.	1,288,000	1.45
	[Pledged securities account for Bounty Leisure Sdn. Bhd.]		
14	Bounty Leisure Sdn. Bhd.	1,250,000	1.40
15	Yap Fook Fung	1,240,000	1.39
16	Hew Tien Shoong	1,000,000	1.12
17	Lee Li-Ly	1,000,000	1.12
18	Pau Ong Kiew	974,600	1.09
19	Kenanga Nominees (Tempatan) Sdn. Bhd.	933,700	1.05
	[Pledged securities account for Yap Pak Leong]		
20	Kenanga Nominees (Tempatan) Sdn. Bhd.	904,600	1.02
	[Pledged securities account for Yap Pak Leong]		
21	RHB Nominees (Tempatan) Sdn. Bhd.	800,000	0.90
	[Pledged securities account for Pau Chiong Ung]		
22	Tiong Kiu Ping	724,400	0.81
23	Cartaban Nominees (Asing) Sdn. Bhd.	695,600	0.78
	[Credit Industriel ET Commercial, Singapore for Chou Chih-Chi]		
24	MKW Jaya Sdn. Bhd.	660,000	0.74
25	Robert Tan	650,000	0.73
26	Chen Chee Min	570,666	0.64
27	CIMSEC Nominees (Tempatan) Sdn. Bhd.	500,000	0.56
	[CIMB for Yap Pak Leong]		
28	Anders Moller	480,000	0.54
29	Lim Lee Li	394,000	0.44
30	Wong Lien Tung	371,233	0.42

# TIMBERWELL BERHAD (387185-W)

# **PROXY FORM**

I/We,	NRIC No./Passport No./Company No		
of			
being a member/members of Timberwell Berhad hereby appoint			
	Of		
*and/or to	ailing him/her		

NRIC No./Passport No. \_

\_\_\_\_ of \_

or failing him/her, "the Chairman of Meeting as "my/our proxy to vote for "me/us on my/our behalf at the 20th Annual General Meeting of the Company to be held at Nipah Room, 2nd Floor, Sabah Oriental Hotel, Jalan Kemajuan, Karamunsing, 88000 Kota Kinabalu, Sabah on Tuesday, 17th day of May 2016 at 2.00 p.m., and at every adjournment thereof.

Please indicate with (X) on how you want to cast your vote.

ltem	Agenda			
1.	To receive the Audited Financial Statements for the year ended 31 December 2015.			
	Ordinary Business	Resolution	For	Against
2.	To approve the Directors' fees in respect of the financial year ended 31 December 2015.	1		
3.	To re-elect Dato' Seri Abdul Azim Bin Mohd Zabidi as a Director.	2		
4.	To re-elect Mr Melton Martin as a Director.	3		
5.	To re-appoint Datuk Yap Pak Leong as Director.	4		
6.	To re-appoint Datuk Alladin Bin Mohd Hashim as Director.	5		
7.	To re-appoint Messrs Crowe Horwath (AF 1018) as Auditors.	6		
	Special Business			
8.	Authority to issue shares pursuant to Section 132D of the Companies Act, 1965.	7		
9.	Continuing in Office as Independent Non-Executive Director - Dato' Seri Abdul Azim Bin Mohd Zabidi.	8		
10.	Continuing in Office as Independent Non-Executive Director - Datuk Yap Pak Leong.	9		
11.	Continuing in Office as Independent Non-Executive Director - Datuk Alladin Bin Mohd Hashim.	10		
12.	Continuing in Office as Independent Non-Executive Director - Mr Sui Diong Hoe.	11		

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2016

Signature(s)/Common Seal of Shareholder(s)

No. of shares held

The proportion of my/our shareholding to be represented by my/our proxy/proxies is as follows:

First named proxy % Second named proxy % 100 %

In case of a vote taken by show of hands, the first named proxy shall vote on my/our behalf.

\*Delete whichever is not applicable.

#### NOTES:

- 1. Every member entitled to attend and vote at the meeting is entitled to appoint a proxy/proxies to attend and vote for him/her but his attendance shall automatically revoke the proxy's authority. A proxy may but need not be a member of the Company, if the proxy is not a member, the proxy need not be an advocate, an approved company auditor or a person approved by the Registrar of Companies.
- To be valid, this form duly completed must be deposited at the registered office of the Company at Lot 8 & 9, Block A, 2nd Floor, Damai Point Commercial Centre, Off Jalan Damai, Luyang, 88300 Kota Kinabalu, Sabah not less than forty-eight (48) hours before the time appointed for holding the meeting or adjournment thereof.
- 3. A member shall be entitled to appoint more than one (1) proxy to attend, vote and speak at the same meeting. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her holdings to be represented by each proxy.
- 4. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- 5. The instrument appointing a proxy shall be in writing executed by or on behalf of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under the corporation's seal or under the hand of an officer or attorney duly authorised.
- 6. Date of Record of Depositors for the purpose of determining Members' entitlement to attend, vote and speak at the Annual General Meeting is 9 May 2016.

Fold this flap for sealing

Then fold here

AFFIX STAMP

The Company Secretary

#### TIMBERWELL BERHAD (387185-W)

Lot 8 & 9, Block A, 2nd Floor Damai Point Commercial Centre Off Jalan Damai, Luyang 88300 Kota Kinabalu, Sabah.

1st fold here

If undelivered, please return to:

Securities Services (Holdings) Sdn Bhd (36869-T) Level 7 Menara Milenium, Jalan Damanlela Pusat Bandar Damansara, Damansara Heights 50490 Kuala Lumpur

(387185-W)

#### **CORPORATE OFFICE**

2nd Floor, Wisma BSN Sabah, Jalan Kemajuan, Karamunsing, 88000 Kota Kinabalu, Sabah. Tel: 088 214 222 Fax: 088 235 907 Email: enquiry@timwell.com.my Website: www.timwell.com.my